

## 2

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## Presentation team and agenda

4

Key Highlights and Market Dynamics	5
Portfolio Review	9
Financial Review	18
Next steps	24
Appendices	29

#### Tilstone Partners – Investment Advisor





Peter Greenslade FCA Tilstone Partners Finance Director







## Performance vs strategic priorities

Capture reversion

## Continued capital recycling



## Progress Radway Green



**95% covered on a cash basis** Including profits on sales

**Debt fully hedged, post recent sales** Reducing finance costs and

supporting earnings

£3.0m

New rent added, with £2.1m of reversion captured

#### £0.6m

New rent added since 1 April 2024

**Future reversion: £7.0m** 13.1% reversion (FY23: 10.8%)

Past performance is not a reliable indicator of future results

**£53.0m sales** 15.6% ahead of book value

**£5.5m profit on sale** 1.3p per share

**Plus £57.5m post YE** £165m total sales since deleveraging plan announced Negotiations well advanced Range of alternative structures considered

# A disposal completes deleveraging plan



## Highlights: strong operational performance driving improved financial performance

#### Further valuation uplift

- Total portfolio +2.0% LFL; investment portfolio +2.6%
- ERV growth of 7.7%; 4.7% in H2

#### **Continued leasing momentum**

- 103 lease events securing £10m of contracted rent
- 28.6% ahead of prior rents

#### Improving financial performance

- Operating profits +8.7% to £35m
- Tight cost control: 24.4% EPRA cost ratio, down 640 bps

#### Sound financial management

- £320m debt refinancing
- £53.0m asset sales **plus** £57.5m post year end



## Continued attractive market fundamentals with demand resilient and development constrained

#### Take up resilient<sup>1</sup>

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#### Multi-let development very low<sup>2</sup>

# 

#### Attractive forward returns<sup>2</sup>



Mid-box (including multi-let) take up more resilient year on year

c. 3.36m sq ft multi-let space under construction, equivalent to only 1 months' supply

#### Industrial the most attractive asset class

1) Lambert Smith Hampton; 2) Gerald Eve



## Warehouse REIT is well positioned in our market

#### Our assets are scarce



#### Our space is affordable<sup>2</sup>



## Construction costs ahead of capital values – the land is in for free

Our offer is attractive to occupiers and has reversionary potential

#### Forecast rental growth<sup>2</sup>



Over 80% of the multi-let portfolio is focused on the fastest growing locations

#### 1) Reinstatement value based on insurance renewal, includes demolition and build cost but not land; 2) Gerald Eve

# **Portfolio Review**

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## Highlights: strong LFL rent and ERV growth offsetting £53m of sales

Portfolio valuation	Contracted rent <sup>1</sup>	ERV <sup>1</sup>
<b>£810.2m</b> FY23: £828.8m	<b>£44.6m</b> FY23: £45.3m	<b>£53.5m</b> FY23: £53.3m
Area sq ft	WAULT <sup>1,2</sup>	Average capital value psf <sup>1</sup>
<b>7.8m</b> FY23: 8.2m	<b>5.0yrs</b> FY23: 5.5yrs	<b>£93.5</b> FY23: £92.0psf

1) Developments and land excluded; 2) Weighted average interest to first break 4.1yrs (FY23: 4.5yrs)

## 11 Strong valuation performance driven by weighting towards multi-let



Multi-let 78% of portfolio	NIY 5.7% vs	Rent psf £6.05 vs
post year end sales	RY 6.8%	ERV psf £6.99

1) Single-let assets over 125,000 sq ft; 2) Single-let assets below 125,000 sq ft

## 12 Strong track record of driving rental growth: leasing 28.6% ahead of prior rents





## How the multi-let model drives rental growth

	Suits life cycle of an occupier
Multi-let warehousing	Faster access to reversion
	Diversified mix of occupier

Dedicated AM	• Low obsolescence: low cost capex requirement
expertise	Limited leakage when fully let

Leasing 30%+ ahead of prior rents
Consistently strong ERV growth

#### Selected, flagship, multi-let assets











## Supporting our occupiers as they grow: Delta Court, Doncaster case study

#### Attractive multi-let asset

- 7 units, 3 miles from M18, adjacent to Doncaster Sheffield airport
- Diverse occupier mix: aerospace, catering, homewares

#### Low cost capex requirement

- 2 units refurbished, £11.85 psf
- Internal redecoration, LED lighting, EV chargers

#### **Driving rental growth**

- £227,900 new lettings
- Rents up from £5.71 to £6.92 psf, 21.7% ahead of ERV

#### Catering to the life cycle of an occupier

- Tembé DIY has upsized from location (1) to (2) to (3)
- Unit (2) backfilled by Edmonson Electrical, a leading electrical wholesaler

#### Tembé DIY has expanded at Delta Court





## Capturing reversion



## 16 Robust and diversified occupier base



1) Calculation based on the investment portfolio



## Progressing our sustainability strategy

#### **Delivering EPC improvements**



#### Significant improvement in EPC ratings

• 67% A-C rated vs 60% in March 23; 26% now A-B rated from 10%

#### **Refurbishments target a minimum EPC B**

• Total retrofit cost to 2030 well within annual capex of 0.75% of GAV pa

#### Timing driven by lease events

• On track to meet expected legislation

#### **Creating a resilient portfolio**

- Good progress on EPC ratings
- Developments targeting a minimum BREEAM Very Good

#### **Reducing our footprint**

- 2.8% reduction in scope 1 & 2 emissions like-for-like
- Improving visibility over occupier energy emissions, 54% coverage

#### Supporting our occupiers

- Site amenities delivered at Bradwell Abbey
- 3 defibrillators fitted; roll out targeting large, multi-let assets

#### **Responsible business**

- Voluntary TCFD compliance for the fourth year
- EPRA sBPR Gold for the third year
- £10,600 charitable donations to organisations local to our assets

# **Financial Review**

What you need to know



## Financial highlights

EPRA NTA per share	Adjusted earnings per share	Dividend per share
124.4p	<b>4.8</b> p	6.4p
FY23: 122.6p	FY23: 4.7p	FY23: 6.4p
EPRA cost ratio	Total accounting return	Headroom
24.4%	6.7%	£36.0m
FY23: 30.8%	FY23: (25.7%)	FY23: £14.0m





## Financial summary

Twelve months ending 31 March	2024	2023	Change
IFRS profit before tax	£34.3m	£(182.9)m	118.8%
Adjusted EBITDA <sup>1</sup>	£35.0m	£32.2m	8.7%
Adjusted earnings <sup>2</sup>	£20.6m	£19.8m	4.0%
EPRA EPS	2.9p	3.9p	(25.6%)
Adjusted EPS	4.8p	4.7p	2.1%
Dividends per share	6.4p	6.4p	_

As at	31 March 2024	31 March 2023	Change
Portfolio value	£810.2m	£828.8m	2.0% <sup>3</sup>
Loan-to-value	33.1%	33.9%	80 bps
EPRA NTA per share	124.4p	122.6p	1.5%
			()
EPRA cost ratio including direct vacancy cost	24.4%	30.8%	(640)bps
Ongoing charges ratio	1.4%	1.3%	10 bps

1) Excluding operating profit before gains on investment properties;

2) Adjusted Earnings is based on EPRA's earnings and recognises finance income earned from derivatives and adds back of the costs associated with the transfer to the Premium Segment of the Main Market of the London Stock exchange, as these costs will not be reoccurring; 3) Like-for-like valuation change



## Adjusted earnings



## 22 Movement in EPRA NTA





## Robust financing position







# Next steps

## Next steps: flexibility to explore value accretive opportunities

#### Capital recycling plan near completion

- Radway Green completes the programme
- Future disposals ad hoc / opportunistic

#### **Balance sheet strengthened**

- Post year end disposals reduced net debt to c.£235m, 100% hedged
- Increasing to c.£275m post Tamworth acquisition, over 90% hedged
- Proceeds from Radway to further reduce net debt

#### **Exploring new opportunities to drive earnings**

- Acquisition of high yielding assets that are accretive to earnings
- Joint venture partnerships which benefit shareholders

#### Likely focus areas

- High conviction geographies: North West, Midlands, the Arc
- Multi-let industrials
- Retail warehousing

#### Asset sales have reduced net debt, £m



## Retail warehousing: a complementary opportunity

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Market rents have rebased and starting to grow



Assets are mispriced



Vacancy low and trending down, supporting rental growth

1) Trevor Woods, vacancy for Open A1 non food schemes (in line with Tamworth classification); 2) Savills

Rents down 31.6% 2016 to 2020 but +16.5% 2020 to 2023

Retail warehousing yields significantly above multi-let industrial

Vacancy rates have significantly reduced

## Retail warehousing acquisition leverages our expertise and experience

#### £38.6m acquisition of Ventura Retail Park (Phase 2), Tamworth Top 20 shopping park<sup>1</sup> Unique opportunity • Strong market fundamentals • Attractive entry price • Track record of assembling retail Complements our warehousing portfolios sector & experience • Existing occupier relationships • 7.4% NIY, above cost of debt Earnings accretive Potential upside through fee structure **Exploratory discussions** • Ability to scale up underway through partnerships

#### Key stats and occupiers

120,000 sq ft, 13 units A5 location, near Birmingham £3.1m gross contracted rent Average rent £25psf 6.4 years WAULT<sup>2</sup>





1) By size; 2) 3.9 years to break



#### **Expect multi-let market to remain resilient**

- Structurally well supported
- Expect continued ERV growth on our portfolio

#### Well positioned portfolio

- Strategically located in economically vibrant areas
- Significant reversionary potential

#### Good progress on strategy

• Supporting an increase in dividend cover this year

#### Progressing value accretive opportunities

• Across the wider warehousing market

Capture Continued reversion capital recycling Pathway to Progress Radway dividend Green coverage



Warehouse REIT	30
Logistics market data	37
EPRA performance measures	37
Asset sales	38
Sustainability	39
Long term track record	40
Management agreement & arrangements	41
Tilstone Partners management team	42
Warehouse REIT Board	43
History of Warehouse REIT	44

30 Warehouse REIT overview: leading UK multi-let portfolio focused on key industrial hubs



1) Pro forma for post year-end sales; 2) Property value includes development land but percentage split is excluding development land;

3) Transport represents 75% of costs for Parcel logistics operators, 50% for E-Commerce logistics operators and 41% for High Street logistics operators, source Hatmill, Savills; 4) Based on Warehouse REIT reinstatement value

## 31 Strong valuation performance

As at 31 March 2024	Valuation £m	% of investment portfolio	LFL valuation movement (%)	ERV growth (%)	NIY (%)	NEY (%)	NEY movement (bps)	NRY (%)	Contracted rent (£psf)	ERV (£psf)
Multi-let 100k+ sq ft	373.5	51.0	+2.6	7.4	5.6	6.4	+30	6.8	5.84	6.82
Multi-let <100k sq ft	150.4	20.6	+4.0	6.8	6.0	6.8	-	7.1	6.89	7.58
Single-let – Regional <sup>1</sup>	129.9	17.7	(1.1)	10.0	5.5	6.1	+50	6.5	5.54	6.55
Single-let – Last Mile <sup>2</sup>	78.0	10.7	+6.6	7.3	6.0	6.6	+20	7.0	6.49	7.48
Total investment portfolio	731.8		+2.6	7.7	5.7	6.5	-	6.8	6.05	6.99
Developments and land	78.4		(-2.9)							
Total portfolio	810.2		+2.0							

1) Single-let assets over 125,000 sq ft; 2) Single-let assets below 125,000 sq ft

## 32 Warehouse REIT: supplementary portfolio information



Rent subject to review or lease expiry £m<sup>1</sup>

#### Portfolio rental reversion to ERV £m<sup>2</sup>



1) Excludes vacancy; 2) Includes vacancy

Past performance is not a reliable indicator of future results

## 33 Warehouse REIT: top fifteen occupiers

Rank	Name	Rent	% of total	D&B Score
1	Amazon UK Services Ltd.	£3.2	7.3%	5A2
2	John Lewis plc	£1.9	4.3%	5A1
3	Wincanton Holdings Limited	£1.9	4.2%	5A1
4	DFS Ltd	£1.3	3.0%	5A2
5	Direct Wines Ltd	£1.2	2.6%	N2
6	Alliance Healthcare (Distribution) Ltd	£0.9	2.1%	5A2
7	Argos Ltd	£0.8	1.9%	5A2
8	Magna Exteriors (Liverpool) Limited	£0.8	1.9%	N-
9	International Automotive Components Limited	£0.8	1.8%	4A4
10	Evtec Aluminium Technologies Ltd	£0.6	1.4%	N4
11	Emerson Process Management Ltd	£0.6	1.4%	5A2
12	Howden Joinery Properties Limited	£0.5	1.1%	N3
13	A. Schulman Thermoplastics Limited	£0.5	1.1%	4A2
14	Colormatrix Europe Ltd	£0.5	1.1%	5A2
15	Magna Exteriors (Banbury) Ltd	£0.5	1.1%	C3
	Total - Top Fifteen	£16.2m	36.2%	





## Warehouse REIT: top ten assets by contracted rent

Estate	Area Sq ft	Units	Unique tenants	Contracted rent £m	Average WAULT (years)	% EPC A-C
Midpoint 18, Middlewich	725,000	24	16	3.7	3.5	17
Barlborough Links, ChesterField <sup>1</sup>	501,000	1	1	3.0	9.6	100
Bradwell Abbey, Milton Keynes	335,000	69	39	2.6	5.1	75
Boulevard Industrial Park, Speke	390,000	4	3	2.1	4.0	100
Brackmills Industrial Estate, Northampton	335,000	2	1	1.9	5.0	32
Queenslie Park, Glasgow	395,000	73	46	1.7	3.2	16
Knowsley Business Park, Knowsley	301,000	18	9	1.6	4.5	87
Gateway Park, Birmingham	220,000	31	24	1.5	2.1	83
Granby Industrial Estate, Milton Keynes	147,000	24	19	1.2	6.1	60
Gloucester Business Park, Gloucester	188,000	1	1	1.2	7.5	100
Total	3,537,000	247	159	20.3	5.1	61

1) Assets exchanged at time of announcement



## Change in net debt





## Logistics market data

Industrial investment volumes



#### Speculative development by size band





## EPRA performance measures

12 months ended 31 March	2024	2023
EPRA earnings	2.9p	3.9p
EPRA cost ratio (including vacant property costs)	24.4%	30.8%
EPRA cost ratio (excluding vacant property costs)	23.4%	26.8%

As at	March 2024	March 2023
EPRA net tangible assets ("NTA") per share	124.4p	122.6p
EPRA net disposal value ("NDV") per share	126.1p	124.4p
EPRA net reinstatement value ("NRV") per share	137.3p	135.9p
EPRA net initial yield	5.4%	5.0%
EPRA 'topped-up' net initial yield	5.6%	5.5%
EPRA vacancy rate	3.6%	5.0%



FY24 sales	Date	Price
Ransomes Europark, Ipswich	15/06/2023	£2,460,000
Thornton Road Industrial Estate, Ellesmere Port	30/06/2023	£625,000
Dales Manor Business Park, Cambridge	25/07/2023	£27,000,000
Carisbrooke Retail Park, Newport	22/09/2023	£3,125,000
Newport Road, Cardiff	29/09/2023	£6,350,000
Pellon Lane Retail Park, Halifax	12/12/2023	£1,810,000
Warrington South Industrial Estate, Warrington	09/02/2024	£11,600,000
Total		£52,970,000
Parkway Industrial Estate, Plymouth	29/04/2024	£6,300,000
Celtic Business Park, Newport	31/05/2024	£5,200,000

Celtic Business Park, Newport Ba

Barlborough Links, Chesterfield		
Grand Total		

£46,000,000 £110,470,000

21/06/2024

1) Assets exchanged at time of announcement

## Sustainability: long term goals and progress

Creating a resilient portfolio

#### **EPC improvement programme**

- 25.7% reduction in D and E rated properties subjected to MEES<sup>1</sup>
- 66.6% of whole portfolio EPC A-C rated (FY23: 60.1%)

#### **Climate change resilience**

• Progressed climate change scenario analysis with enhanced flood risk assessments of higher risk assets

#### Sustainable development

 Radway Green targeting a minimum BREEAM Very Good certification and EPC A rating

#### Reducing our footprint

#### Scope 1 &2 emissions

2.8% reduction achieved

#### Scope 3 emissions

• Reported scope 3 emissions for the first time, 54% coverage of occupier electricity usage

#### **Refurbishment standards**

- All refurbishments target an EPC B
- LED lighting fitted on all refurbished space; 78% had gas removed / disconnected or no gas connection

## 100% of landlord procured electricity REGO backed

# Supporting our occupiers

#### **Occupier engagement**

 Comprehensive occupier survey delivered; coverage 19% by rent

#### **Responding to 2023 occupier survey**

- New cafe and delicatessen at Bradwell Abbey
- Re-tendered landlord electricity supplier delivering cost savings

#### **Green lease clauses**

 60% include absolute provisions on sharing environmental data and maintaining EPC ratings

Rolling out defibrillators at large, multi-let assets

# Responsible business foundations

#### Reporting

- EPRA sBPR Gold award for third year
- Voluntary TCFD disclosure for fourth year
- Increased disclosure on Investment Advisor, aligning to GRESB benchmarking

#### **ESOS Phase 3 compliance**

• June 2023 submission delivered

#### Supporting local communities

- £10,600 donated to local organisations
- Tilstone Team volunteering
- Supporting Pathways to Property

1) Only properties in England and Wales are subject to MEES



### Long term track record

#### Total shareholder returns



#### Adjusted earnings per share



#### Dividend per share



#### EPRA NTA per share





## Management agreement & arrangements

Investment advisor	Tilstone Partners Limited
Fees	1.1.% of NAV up to £500m and 0.9% thereafter with no performance fee
Investment advisor term	Rolling two-year notice period <sup>1</sup>
Board/Independent directors	Neil Kirton (Chairman), Aimee Pitman, Lynette Lackey and Dominic O'Rourke
Listing	Investment company on the Premium Segment of the London Stock Exchange
Tax status	UK REIT regime
AIFM	G10 Capital Ltd
Strategy	Policy to invest in a diversified portfolio of urban warehouses in key locations across the UK
Target total return	Average 10%+ (dividends plus NTA growth)
Target dividend	REIT policy to distribute at least 90% of property income
Dividend frequency	Paid quarterly
NAV	EPRA NTA £528.3m or 124.4p per share as at 31 March 2024
Hedging	£250.0m interest rate caps at blended rate of 4.2% with 88.0% of total borrowings being hedged
Loan to value	33.1% as at 31 March 2024
Cost ratio	24.4% in 12 months to 31 March 2024 (ongoing charge ratio 1.4%)
Market capitalisation	£342m as at 24 June 2024

1) Following the third anniversary of the IPO in August 2022



### Tilstone Partners management team





#### Warehouse REIT Board of Directors



Neil has over 25 years of experience in the securities and investment banking industries and until December 2021, MD and Co-regional head, EMEA, Forensic Investigations and Intelligence at Kroll.



Aimee runs her own strategy consulting business, and has over 25 years' experience in strategy development across various sectors.



Lynette is a chartered accountant and experienced NED with considerable knowledge of the real estate sector.



Dominic is the Group Property Director for Next Plc. He is a board member and trustee of the University College of Estate Management.



Simon is a Senior Advisor at Savills UK ltd. He was on the Savills Group and plc boards from 1999 to 2021 and led the real estate investment teams until December 2022.



Stephen is an experienced global equity investor and is currently a non-employee Partner of Absolute Return Partners.



### History of warehouse REIT

#### Timeline of key events



