



# WAREHOUSE REIT

Warehouse provider  
of choice

HY 2023  
Warehouse REIT plc

TILSTONE



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- Performance – The performance of the Company would be adversely affected by a downturn in the UK property market in terms of market value or a weakening of rental yields.
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- COVID-19 - The COVID-19 pandemic and associated government measures has had and is likely to continue to have a significant impact on the Company, and the ultimate impact is dependent on the duration and extent of the pandemic and is therefore not yet known.
- Competition - The Company may face significant competition from other UK or foreign property investors. The existence of such competition may have a material adverse impact on the Company’s ability to acquire properties and to secure tenants for its properties at satisfactory rental rates and on a timely basis.
- Regulatory Compliance - The Company cannot guarantee that the Group will maintain continued compliance with all of the REIT conditions. If the Company fails to maintain its REIT status, its rental income and capital gains may be subject to UK taxation which could have a material impact on the financial condition of the Company.
- Borrowing - The Company intends to use borrowings to acquire further properties and those borrowings may not be available at the appropriate time or on suitable terms. If borrowings are not available on suitable terms or at all this will have a material adverse impact on the returns to Shareholders and in particular the level of dividends paid. Whilst the use of borrowings should enhance the NAV where the value of the Company’s underlying assets is rising, it will have the opposite effect where the underlying asset value is falling. In addition, in the event that the rental income of the Company’s portfolio falls for whatever reason, the use of borrowings will increase the impact of such a fall on the net revenue of the Company.
- Development & Maintenance - Any development or refurbishment works may involve significant costs and may be adversely affected by certain restrictions. This could cause the resulting revenues to be lower than budgeted, and may cause the asset to fail to perform in accordance with the Company’s investment projections, consequently impacting on the financial condition of the Company.



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Externally managed by an experienced team  
Tilstone Partners – Investment Adviser



**Andrew Bird MRICS**  
Tilstone Partners  
Managing Director



**Peter Greenslade FCA**  
Tilstone Partners  
Finance Director



**Paul Makin MRICS**  
Tilstone Partners  
Investment Director

November 2022

# Introduction





## KEY HY 2023 HIGHLIGHTS

- **Attractive property fundamentals**
  - Low average rents of £5.77 psf vs ERV of £6.35 psf
  - 2.4% LfL growth in contracted rent in H1 – 4.7% in 12 mths
  - Asset management – secured £3.3m of contracted rent
  - Unanimous planning decision for further 1m sqft at Crewe
- **Robust balance sheet**
  - Underpinned by £1bn portfolio, EPRA NTA per share 153.3p
  - LTV at 32.3% – medium term target to reduce gearing
  - c.75% of debt hedged – took out £200m interest rate caps at 1.5% during the period
  - Dividend declared at 3.2p per share – in line with full year target of 6.4p per share

**4.7%**  
12 mths LfL contracted  
rental growth

**£1,006m**  
Portfolio Valuation

FY 2022: 1,012m

**c.75%**  
Debt Hedged

HY 2022: 22.8%

**3.2p**  
Dividend  
per share

HY 2022: 3.1p

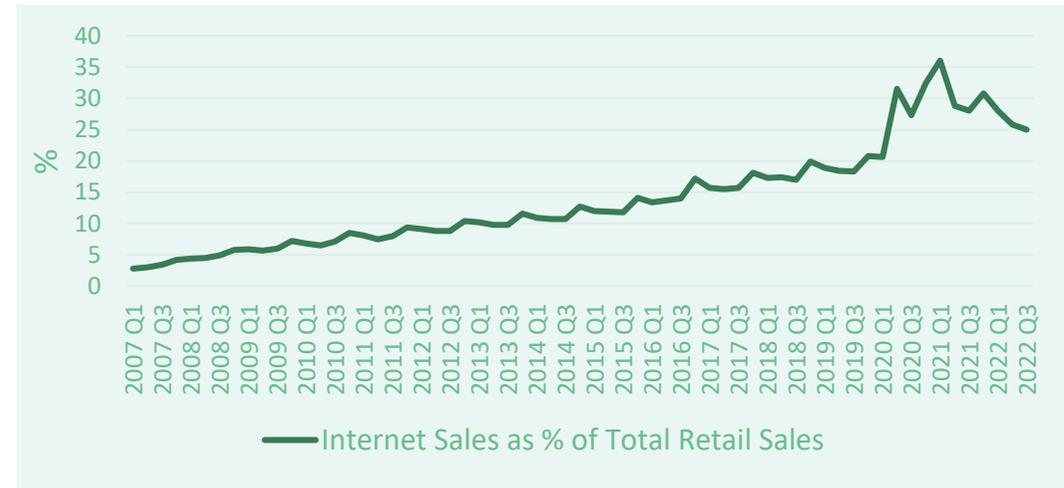
## DEMAND REMAINS STRONG FUELLED BY STRUCTURAL TRENDS

Take Up – Best H1 ever, Q3 15% above long term Q3 average



Source: Savills

Internet-led changes to the economy continue driving the sector



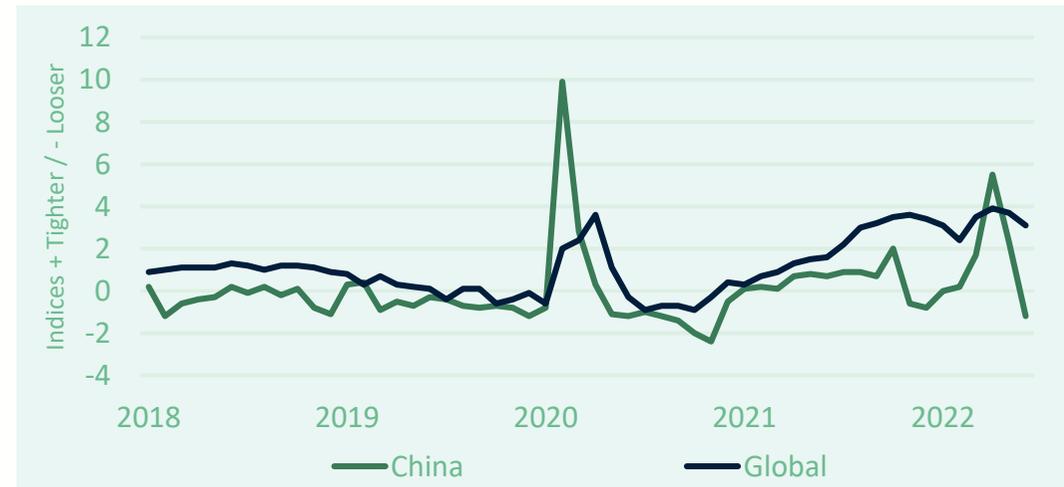
Source: ONS

Vacancy rate at 3.3% – 0.45 years supply at past 3 years' average



Source: Savills

Ongoing global supply chain disruption



Source: Bank of England



## RENTS REMAIN AFFORDABLE, ESPECIALLY IN UK REGIONS

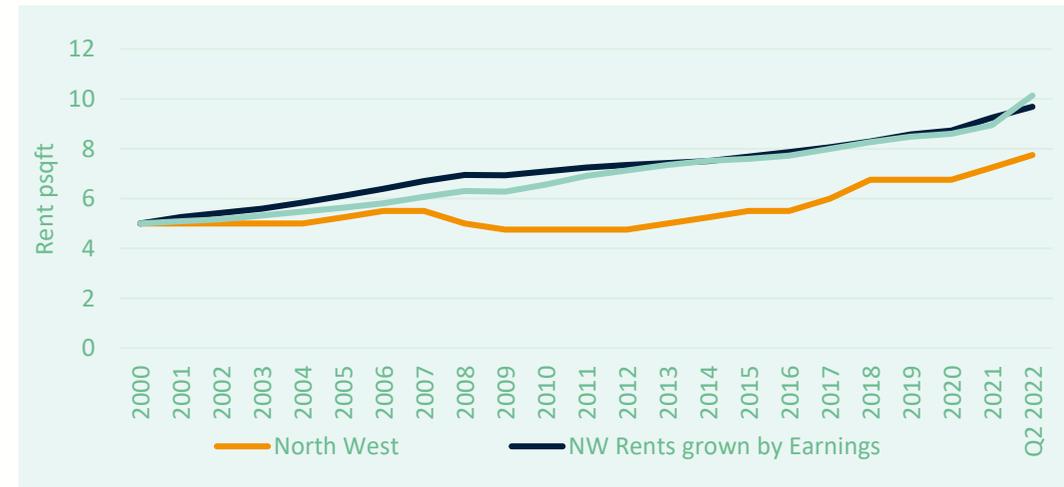
- Despite the significant structural change in the warehouse market and historically low levels of vacancy, regional warehouse rents have
  - Remained static in real terms over the last 4 decades
  - Not kept pace with RPI
  - Not kept pace with earnings growth
- Realfor forecast warehouse rents will grow 25% by 2026 (June 2022)
- 12% uplift in rent only adds 1% to total operating costs (Hatmill 2022)
- Warehouse REIT occupier survey does not feature rising rents as a key issue

Rents remain affordable in real terms



Source: Gerald Eve

North West Rents have Lagged Earnings and RPI since 2000s

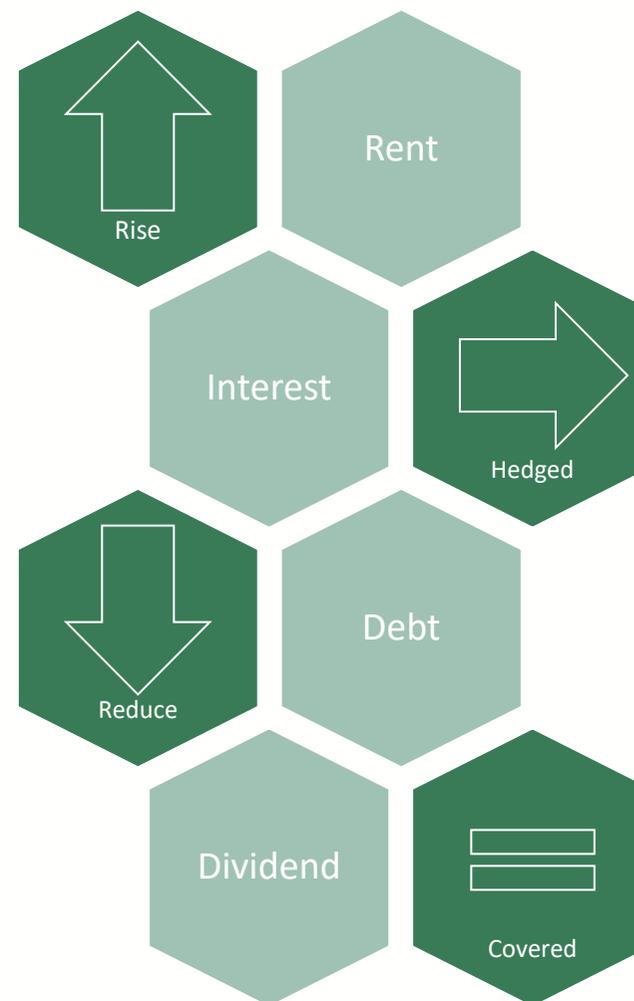


Source: Savills, ONS

## SHORT TO MEDIUM TERM STRATEGIC OUTLOOK

- Inbuilt reversion of over £9m
  - Engineering tenant solutions to grow contracted rent to ERV
  - Reversion worth over 2.0p in EPS
- £230m hedged at all in rate of 3.6%
  - Targeting debt reduction to achieve ca 90% hedged
- Reducing quantum of debt exposure
  - Targeted deleveraging strategy aligned with existing recycling of non core properties
  - Contracted sales post March 2022 in excess of £25m
- Dividend covered

### Strategic levers



November 2022

# Portfolio review



## PORTFOLIO VALUATION SUMMARY

As at 30 September 2022	Valuation £m	% of total portfolio	Occupancy	Average rent £ psf pa	ERV £ psf pa	WAULT years	Net initial yield	Reversionary Yield	Capital value £ psf
Regional Distribution <sup>(1)</sup>	159.6	15.9%	100.0%	5.2	5.6	8.3	4.2%	4.6%	116
Last Mile <sup>(2)</sup>	114.1	11.3%	81.2%	5.5	6.7	5.8	4.0%	5.9%	105
Multi-let 100k+ sq ft	446.7	44.4%	94.3%	5.8	6.3	4.5	4.8%	5.7%	104
Multi-let <100k sq ft	198.5	19.7%	91.5%	6.4	6.8	5.3	5.6%	6.5%	97
Total investment portfolio	918.9	91.3%	92.7% <sup>(3)</sup>	5.8	6.4	5.4 <sup>(4)</sup>	4.8%	5.7%	104
Developments and land	87.2	8.7%							
Total portfolio	1,006.1	100.0%							

As at 30 September 2022<sup>(5)</sup>

<p><b>Portfolio valuation</b></p> <p><b>£1,006.1m</b> (FY'22 £1012.0m)</p>	<p><b>Contracted rent per annum</b></p> <p><b>£46.8m</b> (FY'22 £44.0m)</p>	<p><b>ERV per annum</b></p> <p><b>£55.9m</b> (FY'22 £51.5m)</p>
<p><b>Area sq ft</b></p> <p><b>8.8m</b> (FY'22 8.5m)</p>	<p><b>Weighted unexpired lease term years</b></p> <p><b>5.4</b> (FY'22 5.6)</p>	<p><b>Average capital value psf</b></p> <p><b>£104</b> (FY'22 £107)</p>

- (1) Single-let assets over 125,000 sq ft  
(2) Single-let assets below 125,000 sq ft

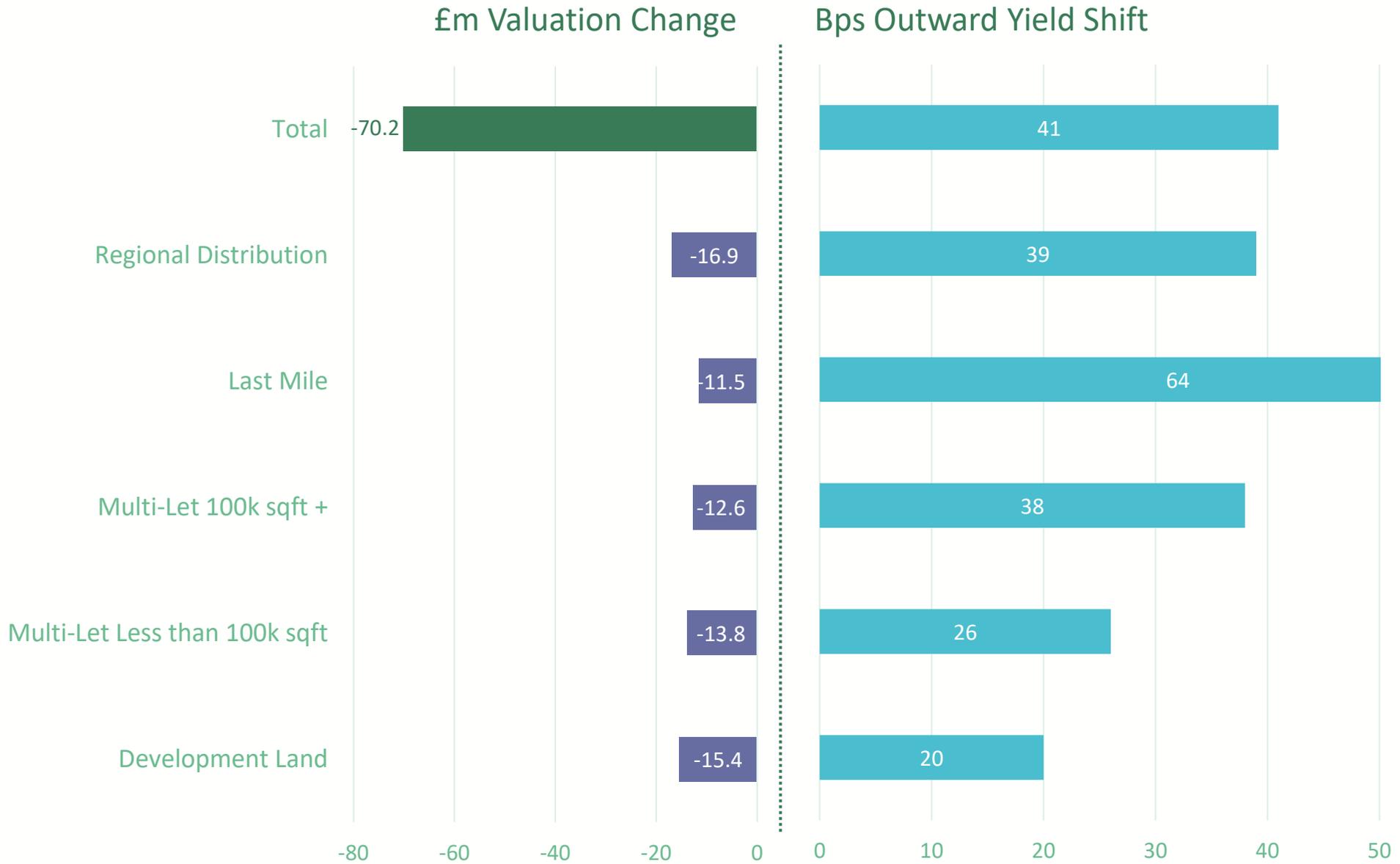
- (3) Effective occupancy, which includes units under offer to let and units undergoing refurbishment, was 95.3%

- (4) Weighted average to first break 4.4 years  
(5) Contracted rent, ERV, WAULT and capital value psf exclude developments and land

Past performance is not a reliable indicator of future results



LIKE-FOR-LIKE VALUATION CHANGE<sup>1</sup> OF £70M WITH 41 BPS OUTWARD YIELD SHIFT



<sup>1</sup> Valuation change for properties held throughout the period, between 31 March 2022 and 30 September 2022



## ROBUST PERFORMANCE IN LEASING DESPITE TURMOIL IN CAPITAL MARKETS

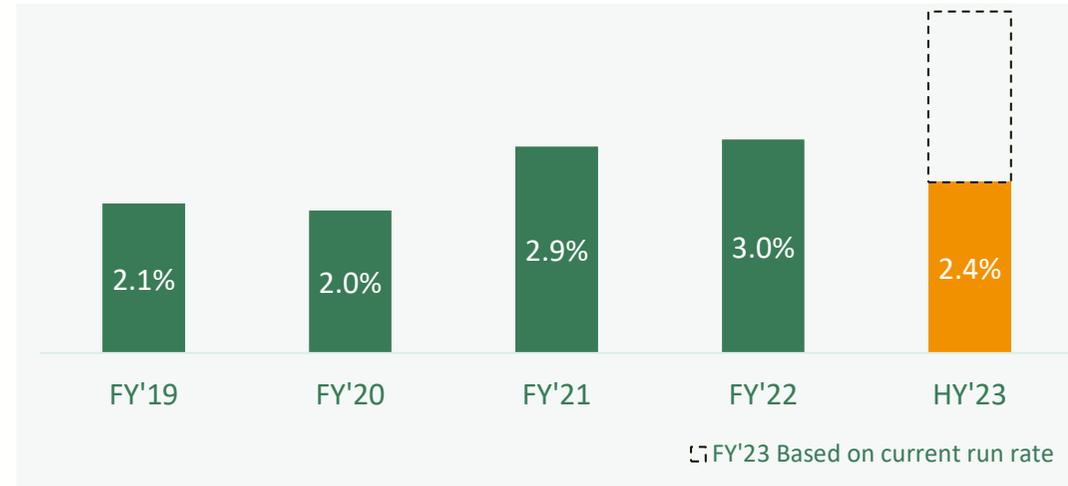
### 4.7% LfL growth in contracted rents – 12mths to Sept

- 50 lease events – 0.5 million sq ft in HY
  - 20 new lettings – £1.3m pa, 10.4% ahead of ERV
  - 15 lease renewals – £0.5m pa, 13.2% over previous contracted rents
  - 15 rent reviews – adding £0.3m pa, 7.5% ahead of March 2022 ERV, 23.0% ahead of previous passing rent

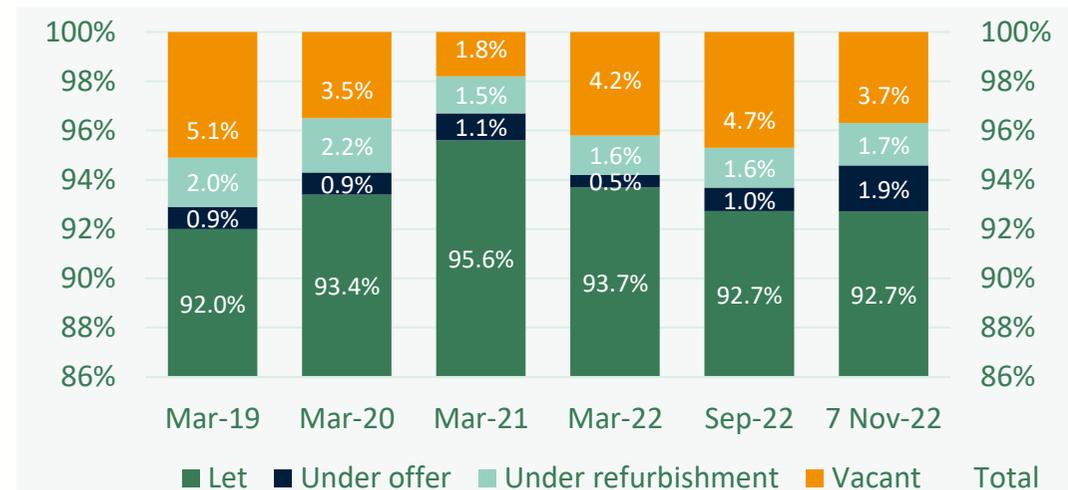
### Continued leasing progress post HY

- 8 lease events completed in October
  - Continuing the trend of 2 transactions a week
  - £0.5m rent contracted over 0.1m sq ft
- £0.6m rent put under offer on 70k sq ft

Historical like-for-like contracted rent



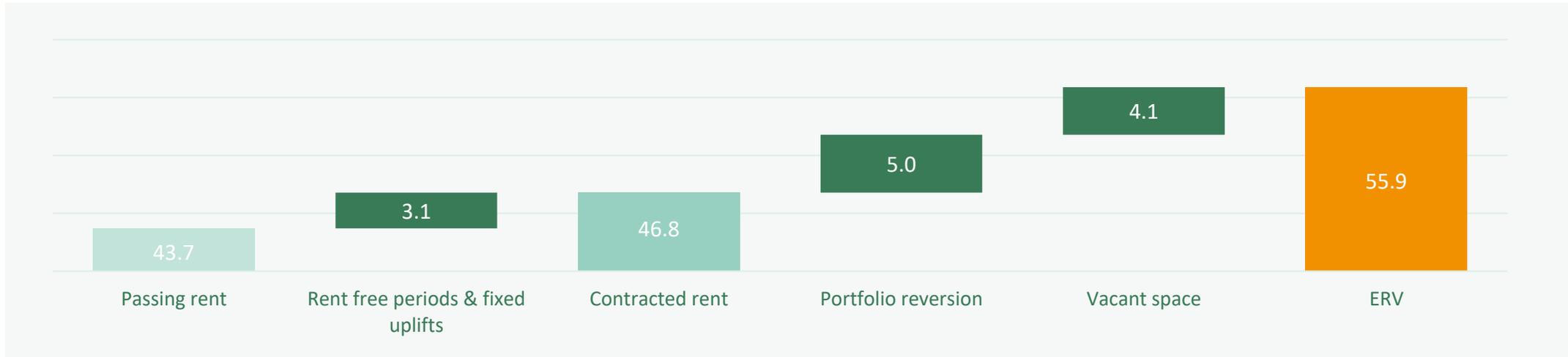
Portfolio vacancy rate





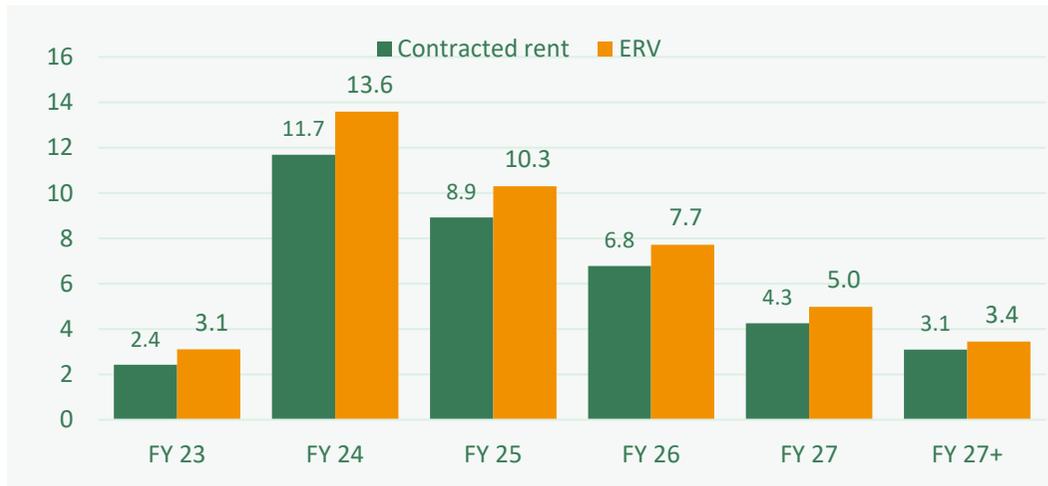
## SIGNIFICANT PORTFOLIO REVERSION TO UNDERPIN EARNINGS GROWTH

£7.2m to be captured from expiry of rent frees, uplifts and leasing up vacant space



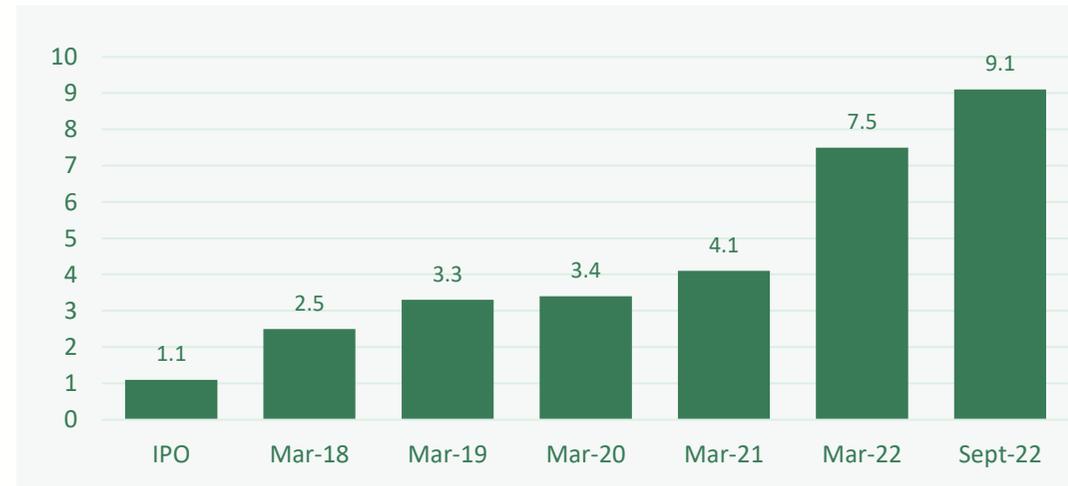
Rent subject to review or lease expiry – £m

### Rent subject to review or lease expiry <sup>(1)</sup> - £m



(1) Excluding over-rented and vacant units

### Portfolio rental reversion to ERV <sup>(2)</sup> – £m



(2) Reversion from contracted rent including vacancy

# ACTIVE MANAGEMENT IN ACTION – FULLY LET IN 2 YEARS THROUGH COVID

## Gateway Park, Birmingham



- Only industrial estate with airside access to Birmingham International Airport
- 22% vacant/breaks notified at acquisition in Nov 2020 – now fully let
- Actively driven rental growth – £6.33 psf passing rent at acquisition
- Most recent letting – 15,200 sq ft to an online electronic bike and scooter company – five-year term, £7.65 psf, 17.7% above 31 March 2022 ERV

Area	Average rent
220,000 sq ft	£7.26 psf excluding headlease
Planning permission	ERV
Full consent granted for ca 7,000 sqft on "lazy acres"	£8.33 psf

# UNDERMANAGED ESTATE WITH COMPELLING REPOSITIONING POTENTIAL

## Bradwell Abbey, Milton Keynes



- Rare opportunity to acquire an unbroken estate off market
- Significantly undermanaged estate replete with value creating opportunities
- Milton Keynes fastest growing city in the UK at centre of Ox/Cam Arc
- Significant supply/demand imbalance – low rent compared to competition
- Capex programme begun with new letting to Argos/Sainsbury for over 30% of area

Area	Strong Location
335,000sq ft	Direct access to A5
Occupancy	Capex programme
88%	Enhancing amenities

## RECYCLING CAPITAL IN LINE WITH STRATEGIC OBJECTIVES

Disposals of non-core assets at prices in-line with March 2022 valuation

Acquisitions	Price £'m	NRV %
Bradwell Abbey, Milton Keynes	62.0	4.7%
Rose Trees Farmhouse, Crewe	2.0	-
<b>Total</b>	<b>64.0</b>	<b>4.7%</b>

Disposals	Book value £'m	Sales price £'m
Pentagon Park, Ballymena	1.7	1.9
Deeside Industrial Park, Chester	3.0	3.0
<b>Total</b>	<b>4.7</b>	<b>4.9</b>

Exchanged in Period – Completed Post	Book value £'m	Sales price £'m
Northern England	4.5	4.4
Midlands	8.0	8.0
Rest of UK	1.4	1.5
<b>Total</b>	<b>13.9</b>	<b>13.9</b>
<b>Grand total</b>	<b>18.6</b>	<b>18.8</b>



Milton Keynes



Ballymena



Chester



Sheffield



Tipton



Washington



Kearsley



Newport



Ashington



Dudley

## RADWAY GREEN, CREWE – RISK MANAGED EXPOSURE TO UNIQUE OCCUPIER OPPORTUNITY

- Unanimous resolution to grant planning for 1m sqft Phase 2
  - Significant progress with s106 / s278 agreements
- Panattoni appointed Development Manager
  - Strong occupier interest ahead of marketing launch in November 2022
  - Construction tendering process underway for enabling works and Phase 1 build costs
- NW market is strong – 4.7m sqft take up so far in 2022 – vacancy rate below 4%
  - Believed to be only NW site capable of offering 0.8m sqft plus in a single unit



Potential buildable	GDV
803,000 sq ft Phase 1 1,020,000 sq ft Phase 2	£250-300m
Site Area	Potential start on site
112 acres	Q1 2023

November 2022

# Financial results



## FINANCIAL SUMMARY

Half year to 30 September	2022	2021	Change
IFRS profit before tax	£(46.4)m	£86.4m	(154%)
Adjusted EBITDA <sup>(1)</sup>	£17.9m	£16.7m	7%
Adjusted earnings	£12.0m	£13.2m	(9%)
EPRA EPS	2.6p	3.1p	(16%)
Adjusted earnings	2.8p	3.1p	(10%)
Dividends per share	3.2p	3.1p	3%
As at	30 September 2022	31 March 2022	Change
Portfolio value	£1,006.1m	£1,012.0m	(1%)
Loan-to-value	32.3%	25.1%	+7.1%
EPRA NTA per share	153.3p	173.8p	(12%)

(1) Operating profit before gains on investment properties

Past performance is not a reliable indicator of future results

## ADJUSTED EARNINGS

6 Months to 30 September	2022	2021	Change
Rental income and dilapidations	£23.3m	£22.6m	3%
Property operating expenses	(£1.7m)	(£2.0m)	-15%
Investment Advisor fees & Admin expenses	(£4.6m)	(£3.9m)	18%
Licence fee	£0.9m	-	
Adjusted EBITDA	£17.9m	£16.7m	7%
Net finance costs	(£5.9m)	(£3.5m)	69%
Adjusted earnings	£12.0m	£13.2m	(16%)
Weighted average number of shares	424.9m	424.9m	-
EPRA EPS	2.6p	3.1p	(16%)
Adjusted earnings per share	2.8p	3.1p	(9%)
EPRA cost ratio including direct vacancy cost	27.6%	27.3%	30bps
Ongoing charges ratio	1.3%	1.3%	-

Past performance is not a reliable indicator of future results

## BALANCE SHEET

As at	30 September 2022	31 March 2022	Change
Investment properties	£1,006.1m	£1,012.0m	(1%)
Net borrowings	(£324.8m)	(£254.3m)	28%
Other net liabilities	(£2.8m)	(£18.7m)	(85%)
Total equity	£678.6m	£739.0m	(8%)
Fair value of interest rate derivatives	(£27.2m)	(£0.3m)	8967%
EPRA NTA	£651.4	£738.6m	(12%)
Number of shares	424.9m	424.9m	-
EPRA NTA per share	153.3p	173.8p	(12%)
Loan-to-value ratio	32.3%	25.1%	720pts



# MOVEMENT IN EPRA NTA

Pence per share



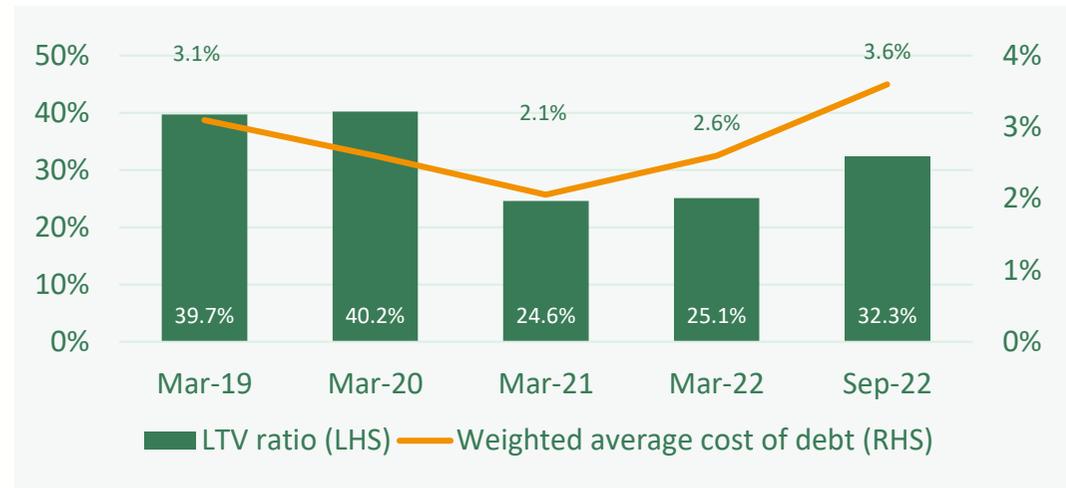
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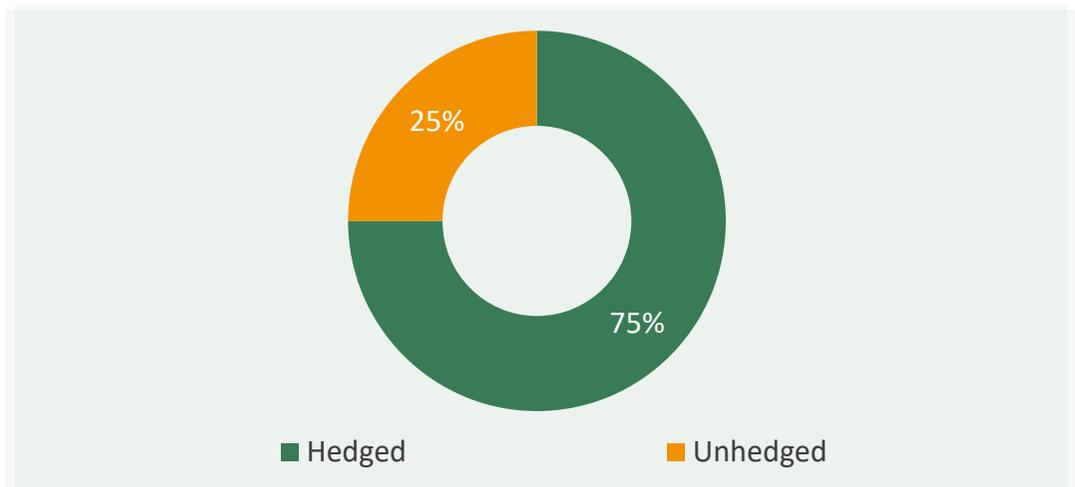
## ROBUST FINANCING POSITION WITH FURTHER PROGRESS EXPECTED

- Interest rate hedging in place
  - c.75% hedged - £260m SONIA caps at 1.5% - 1.75%
  - 2.8% all in debt cost for period
  - Weighted average cost of debt of 3.6%
  - Further 100 bps rate raise increases cost of debt by 33 bps and reduces earnings by 0.3p on an annualised basis
  - Medium term deleveraging strategy
- Discussions ongoing with existing lenders to diversify sources of debt
  - No debt maturities until January 2025
  - Option to extend further 2 years

LTV ratio and average cost of debt



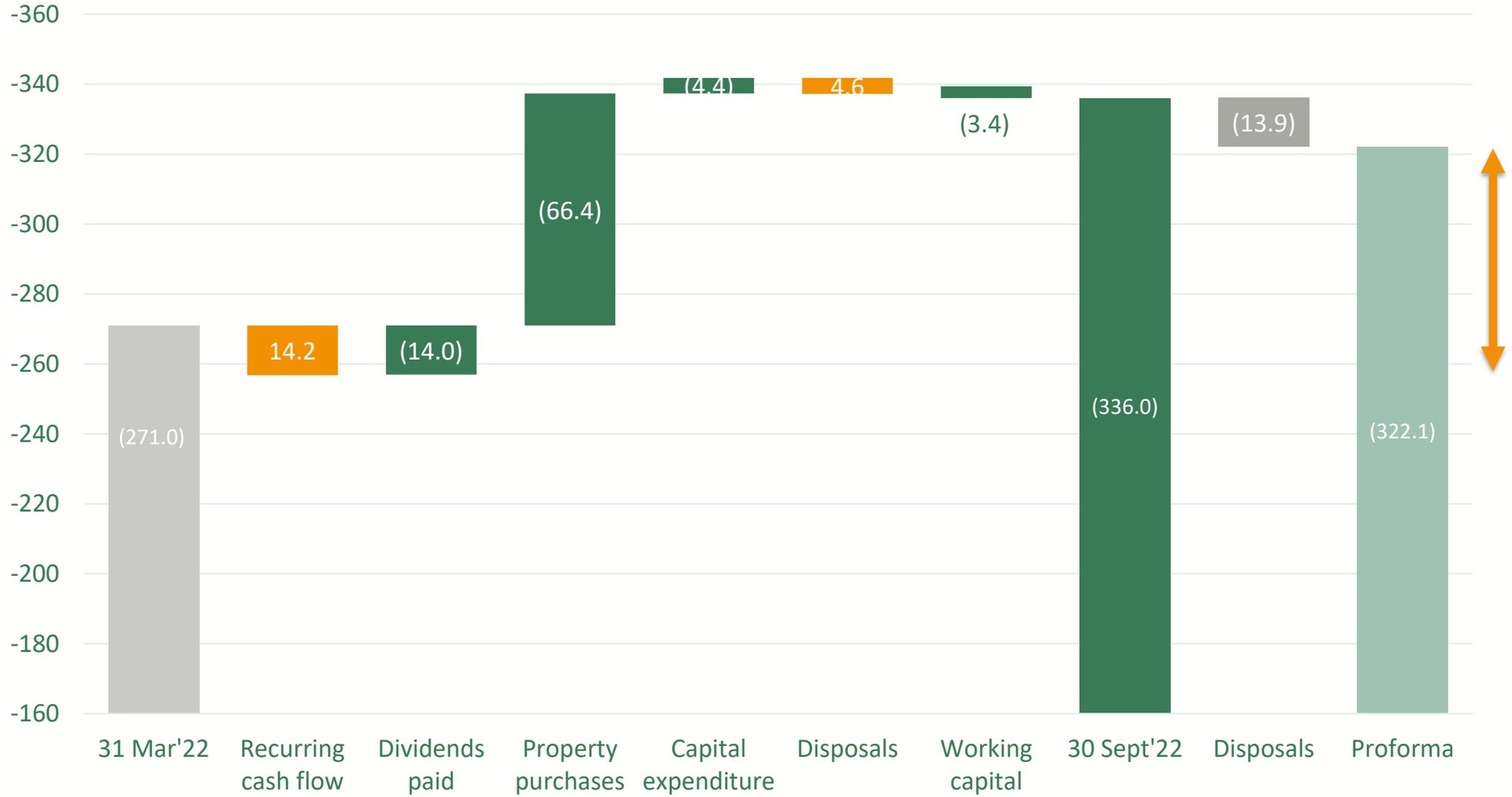
Hedging Rate



(1) Adjusted operating profit before interest and tax divided by underlying net interest expense

## CHANGE IN NET DEBT

£m



November 2022

# Sustainability



# ADVANCING THE SUSTAINABILITY STRATEGY

 <h2>Creating a resilient portfolio:</h2>	 <h2>Reducing our footprint:</h2>	 <h2>Supporting our occupiers:</h2>	 <h2>Responsible business foundations:</h2>
<ul style="list-style-type: none"> <li>• Net Zero Carbon pathway assessment – working with Savills Earth</li> <li>• EPC aims: zero F and G-rated; all units have an EPC; and reduction in E-rated</li> </ul>	<ul style="list-style-type: none"> <li>• Green tariffs for all landlord supplies – current 88%</li> <li>• Environmental Refurbishment and Development Standards</li> </ul>	<ul style="list-style-type: none"> <li>• Tenant engagement questionnaire undertaken</li> <li>• Green clauses implemented in all new leases</li> </ul>	<ul style="list-style-type: none"> <li>• EPRA sBPR GOLD start award</li> <li>• TCFD gap analysis complete</li> <li>• Climate Change Risk Assessment instructed</li> <li>• GRESB readiness assessment complete</li> </ul>



# SUSTAINABILITY IN PRACTICE – RETROFITTING TO MAXIMISE POTENTIAL

10. Parking bays each end of grass verge (77 total)
11. Interim trees between parking bays
12. Trees centrally to grass verges
13. Timber coffee shack to grass verge
14. Picnic tables
15. 1-2 external grade table tennis tables
16. Outdoor chess table top
17. Red cork / rubber exercise area
18. Pull up and parallel dip bars
19. Electric car charging points (with payment facilities)
20. EV ductwork to all newly created parking bays

**OTHER INITIATIVES:**  
 Height restriction barrier Location TBC  
 Signage TBC  
 Post box Location TBC  
 CCTV cameras. Extent TBC  
 Site wide lighting TBC.  
 Feature lighting. Uplighters in strategic locations TBC

18795 V03

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# Outlook





## OUTLOOK

- Well positioned for future
  - Supply demand imbalance supported by structural trends
  - Sustainable assets in economically vibrant locations with opportunities for income growth
  - Low average rent with a diversified robust occupier base
  - Hedging c.75% (1.5% -1.75% SONIA capped)
  - Strategic objectives in place for fully hedged finance costs and fully covered dividends in the medium-term

**4.7%**  
12mths LfL contracted  
rental growth

**£9.1m**  
reversion

**£5.77 psf**  
Low Average Rent

**c.75%**  
Debt Hedged

**£6.35 psf**  
ERV

HY 2022: 22.8%

November 2022

# Q&A



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## MANAGEMENT AGREEMENT & ARRANGEMENTS

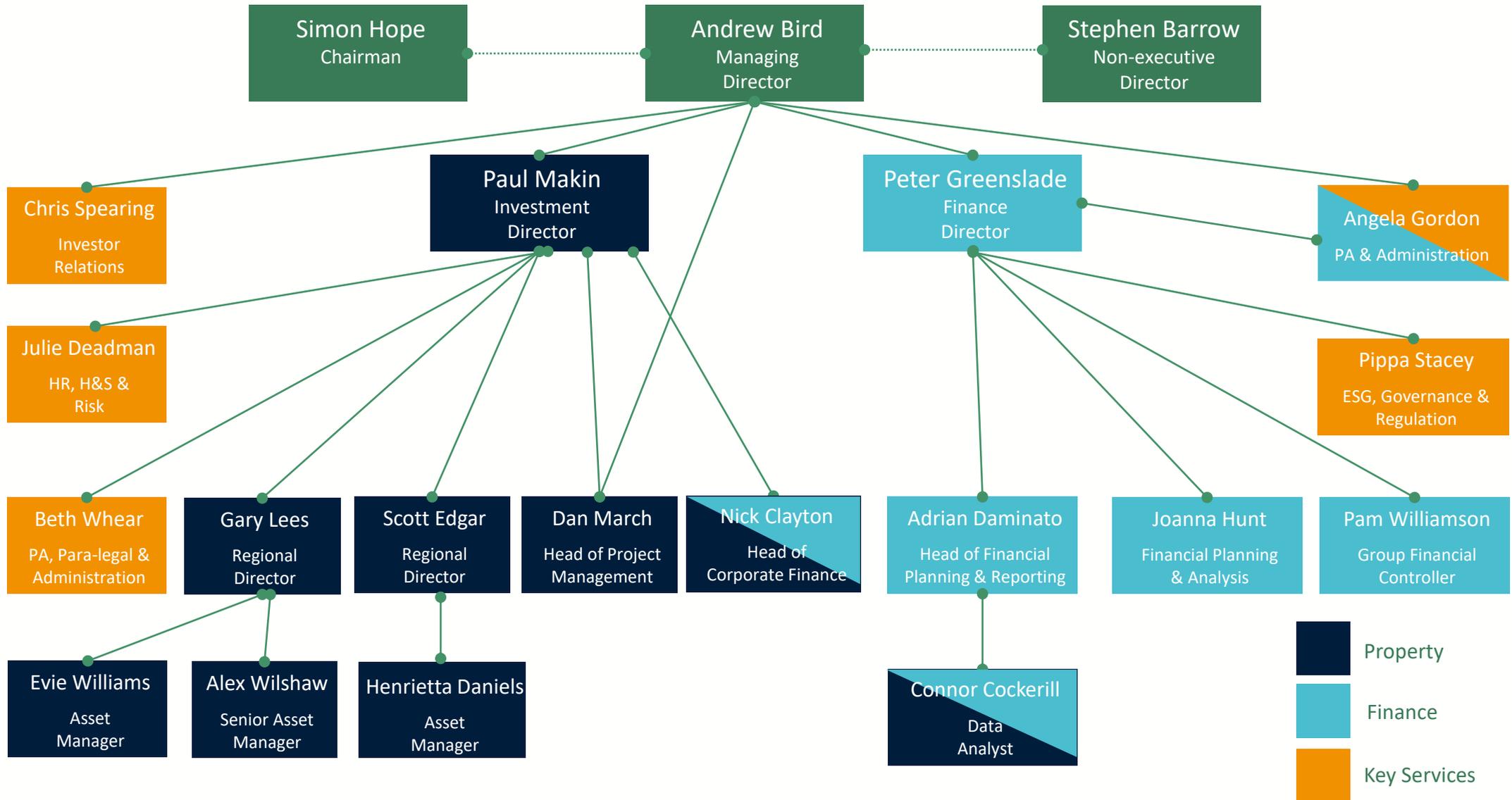
Investment advisor	Tilstone Partners Limited
Fees	1.1.% of NAV up to £500m and 0.9% thereafter with no performance fee
Investment advisor term	Rolling two-year notice period <sup>(1)</sup>
Board/Independent directors	Neil Kirton (Chairman), Lynette Lackey, Martin Meech and Aimee Pitman
Listing	Investment company on the Premium Segment of the London Stock Exchange <sup>(2)</sup>
Tax status	UK REIT regime
AIFM	G10 Capital Ltd
Strategy	Policy to invest in a diversified portfolio of small and medium sized urban warehouses in the UK
Target total return	10%+ (dividends plus NTA growth)
Target dividend	REIT policy to distribute at least 90% of property income
Dividend frequency	Paid quarterly
NAV	EPRA NTA £651.4m or 153.3p per share as at 30 September 2022
Borrowings	£138.0m RCF and £182.0m term loan with four banks at a margin of 2.0%-2.2% above SONIA expiring 22/01/25
Hedging	£260.0m interest rate caps at blended rate of 1.53% with 77.3% of total borrowings being fixed/hedged
Loan to value	32.3% as at 30 September 2022
Cost ratio	27.6% in six months to 30 September 2022 (ongoing charge ratio 0.7%)
Market capitalisation	£527m as at 07 November 2022

(1) Following the third anniversary of the IPO in August 2020

(2) The Company will move to the Main Market no later than July 2022 (subject to FCA approval)



# TILSTONE PARTNERS MANAGEMENT TEAM





## WAREHOUSE REIT BOARD OF DIRECTORS



**Neil Kirton**  
Chairman

Neil has over 25 years of experience in the securities and investment banking industries and is currently London office Head at Kroll – a division of Duff and Phelps



**Aimee Pitman**  
Non-Executive Director

Aimee runs her own strategy consulting business, and has over 25 years' experience in strategy development across various sectors



**Lynette Lackey**  
Non-Executive Director

Lynette is a chartered accountant and experienced NED with considerable knowledge of the real estate sector



**Martin Meech**  
Non-Executive Director

Martin is the Group Property Director of Travis Perkins Plc, the largest supplier of building materials in the UK



**Simon Hope**  
Non-Executive Director  
(non-independent)

Simon leads the Real Estate investment teams at Savills and was on the Savills plc board from 1999 to 2010



**Stephen Barrow**  
Non-Executive Director  
(non-independent)

Stephen is an experienced global equity investor and is currently a non-employee Partner of Absolute Return Partners

## EPRA PERFORMANCE MEASURES

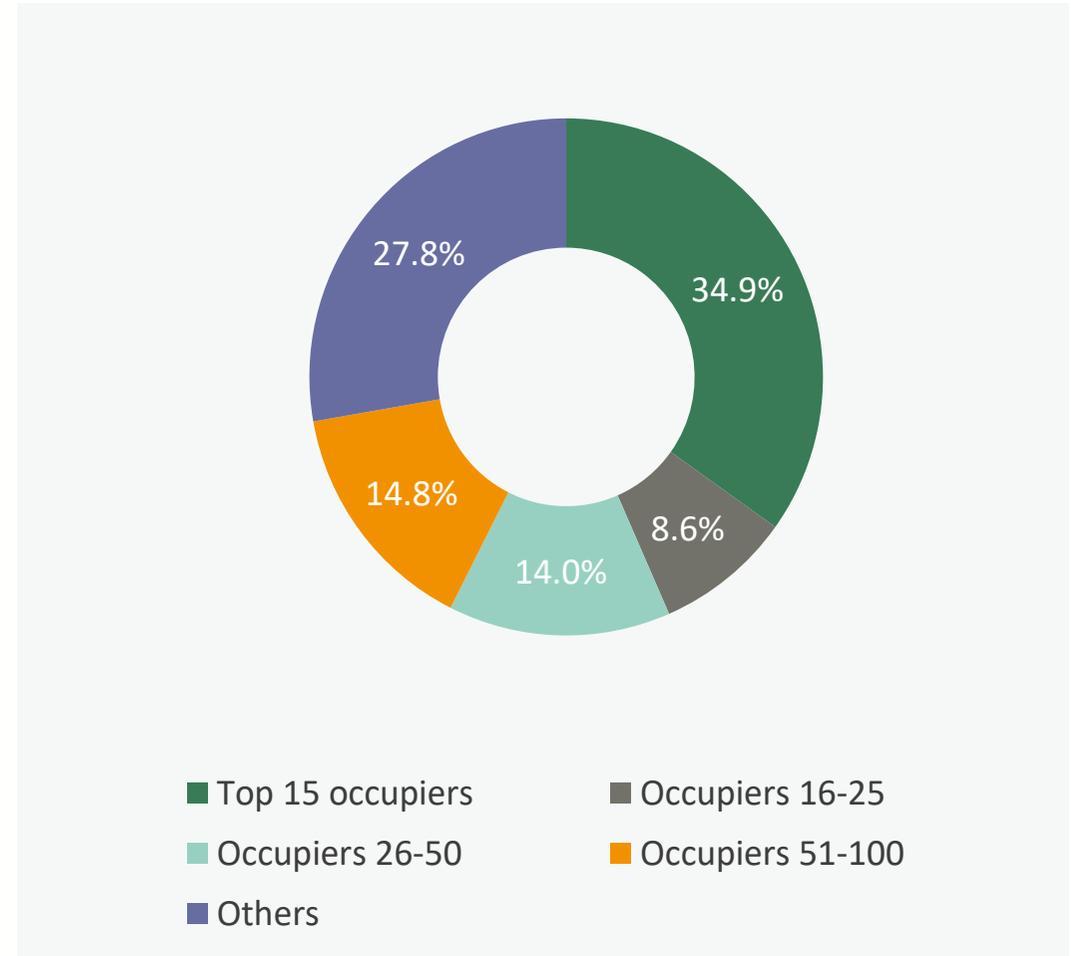
6 Months to	Sept 2022	Sept 2021
EPRA earnings	2.6p	3.1p
EPRA cost ratio (including vacant property costs)	27.6%	27.2%
EPRA cost ratio (excluding vacant property costs)	24.5%	23.0%
As at	Sept 2022	Mar 2022
EPRA net tangible assets (“NTA”) per share	153.3p	173.8p
EPRA net disposal value (“NDV”) per share	159.7p	173.9p
EPRA net reinstatement value (“NRV”) per share	169.4p	190.0p
EPRA net initial yield	4.2%	4.0%
EPRA ‘topped-up’ net initial yield	4.5%	4.4%
EPRA vacancy rate	7.3%	6.3%

Past performance is not a reliable indicator of future results



## TOP FIFTEEN OCCUPIERS

Rank	Name	Rent £m pa	% of total	D&B Score
1	Amazon UK	£3.0m	6.4%	5A2
2	John Lewis	£1.9m	4.1%	5A2
3	Wincanton	£1.9m	4.0%	5A2
4	DFS	£1.3m	2.8%	N3
5	Direct Wines	£1.2m	2.4%	2A2
6	Argos	£1.0m	2.1%	5A2
7	Alliance Healthcare	£0.9m	2.0%	5A2
8	Magna	£0.8m	1.8%	4A2
9	IAC	£0.8m	1.7%	5A4
10	Clarins UK	£0.8m	1.6%	A1
11	Evtec Aluminium Ltd	£0.6m	1.3%	O3
12	Emerson Process Management Ltd	£0.6m	1.3%	5A2
13	Iron Mountain (UK) Plc	£0.6m	1.3%	5A2
14	Colormatrix Europe Ltd	£0.5m	1.0%	4A2
15	Hermes Parcelnet Ltd	£0.5m	1.0%	5A2
<b>Total - Top Fifteen</b>		<b>£16.5m</b>	<b>34.9%</b>	



Including development property and land



## ADJUSTED EARNINGS BRIDGE

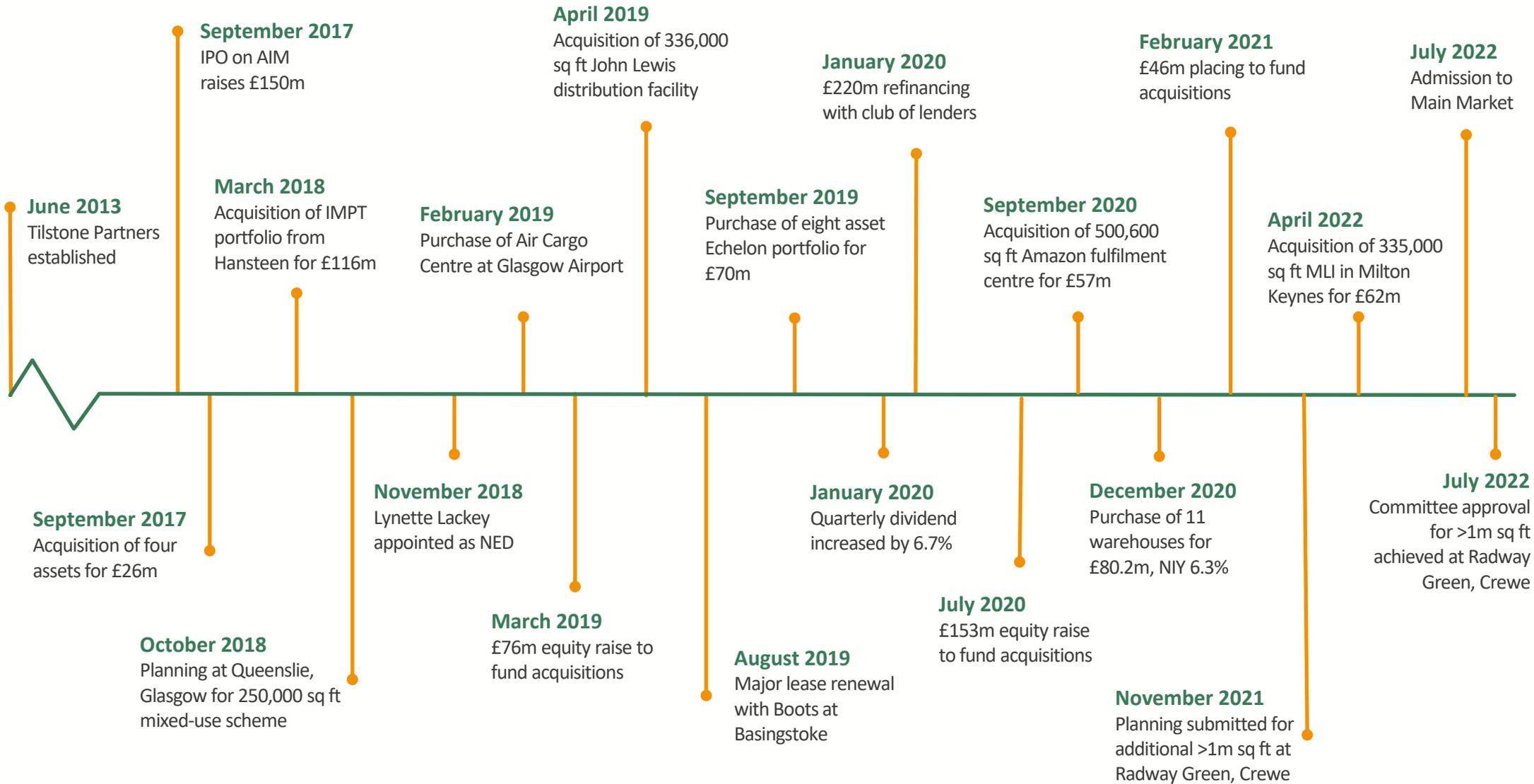
£m





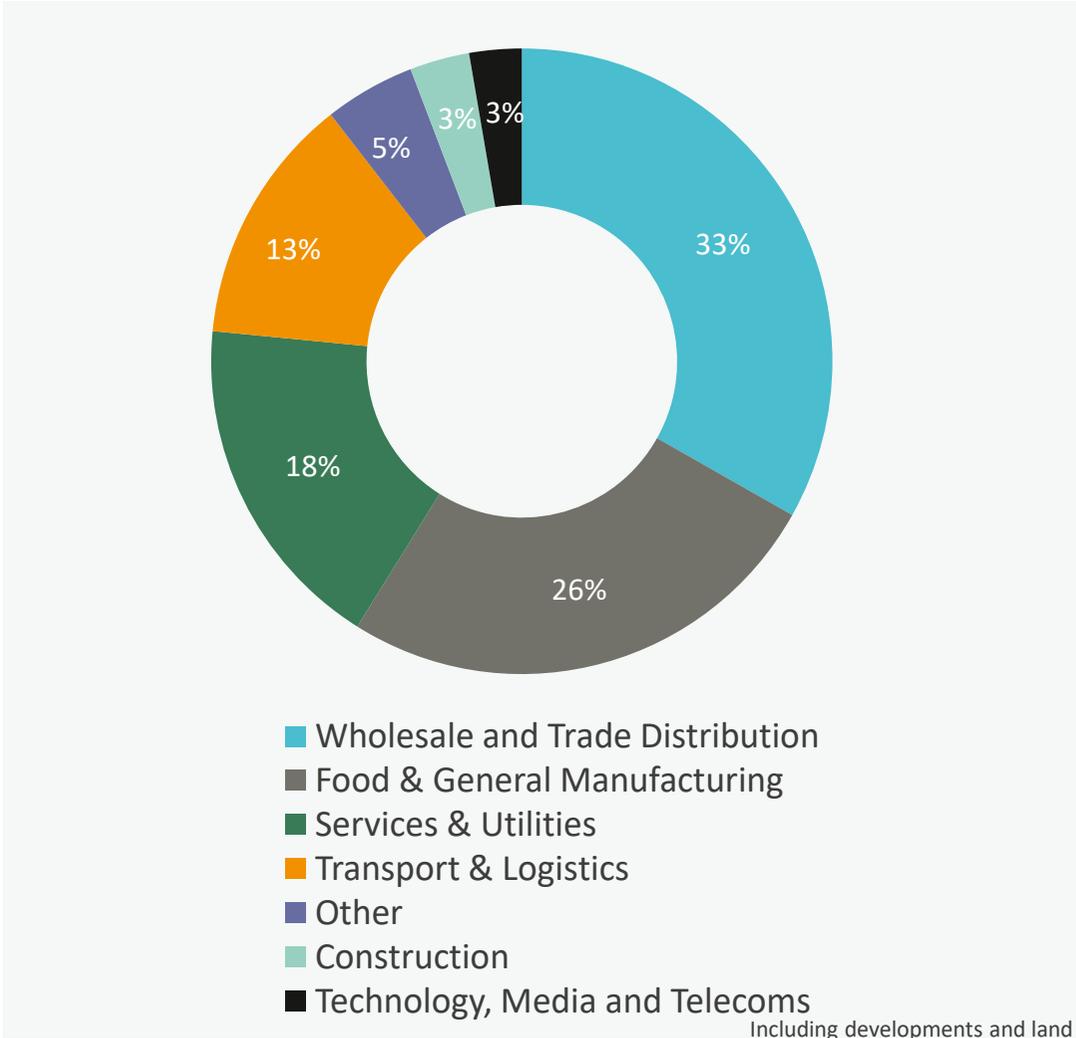
# HISTORY OF WAREHOUSE REIT

## Timeline of key events





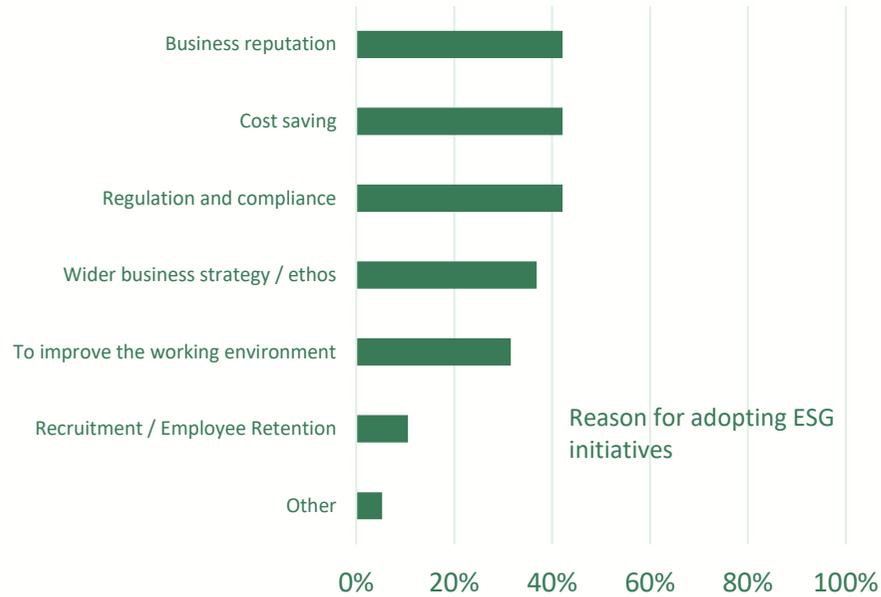
## DIVERSIFIED OCCUPIER BASE





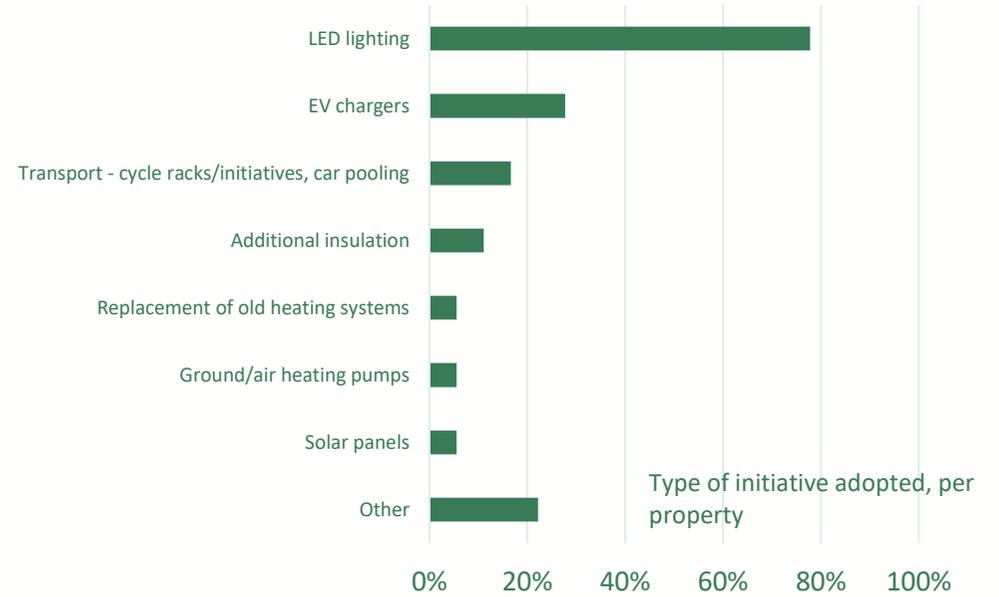
## INCREASING DESIRE OF OCCUPIERS TO ADDRESS SUSTAINABILITY ISSUES

Key drivers for tenants adopting environmental measures



Source: WHR Occupier Survey

Tenants are adopting a range of ESG initiatives



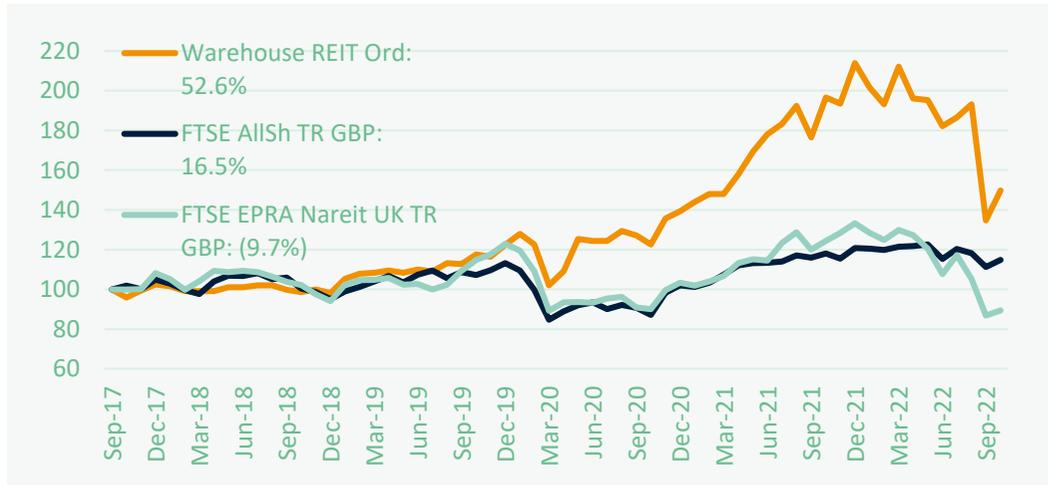
Source: WHR Occupier Survey

- Significant increase in willingness of tenants to address sustainability issues
- WHR has detailed ESG strategy for refurbishing/leasing buildings
- ESG enhancements include PV panels, LED lighting, solar panels, insulation
- Collaborating with tenants to measure source and volume of energy usage across the estate
  - completed review of energy consumption data and portfolio wide emissions data
  - Tenant survey – respondents were allowed to select up to three categories for reasons to why adopted ESG initiatives



## LONG TERM TRACK RECORD

### Total shareholder returns



Source: Morningstar

Monthly Index: 14 Sept 2017 = 100

As at 2 Nov 2022

### EPRA NTA per share



### EPRA earnings per share



### Dividend per share



Past performance is not a reliable indicator of future results

# WAREHOUSE REIT



EVRI

TILSTONE