

The logo for Warehouse REIT, featuring the words "WAREHOUSE REIT" in white, bold, sans-serif capital letters on a dark green, tilted rectangular background.

WAREHOUSE
REIT

A photograph of a modern staircase with blue metal railings and a yellow vertical support post against a light grey wall.

Warehouse provider
of choice

FY 2023
Warehouse REIT plc

TILSTONE

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- Performance – The performance of the Company would be adversely affected by a downturn in the UK property market in terms of market value or a weakening of rental yields.
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Presentation team and agenda

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Externally managed by an experienced team
Tilstone Partners – Investment Adviser



Simon Hope FRICS
Tilstone Partners
Co-Managing Director



Peter Greenslade FCA
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Finance Director



Paul Makin MRICS
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Investment Director



Jo Waddingham
Tilstone Partners
Head of Corporate Affairs, Investor
Relations & Sustainability

June 2023

Highlights and Market Dynamics



Highlights: Strong operational performance driven by active asset management

- **Strong operational performance**
 - Over 80 lease events covering 1m sq ft
 - £3.5m new rent, increasing contracted rent to £45.3m
- **Values impacted by market repricing**
 - Portfolio value down 18.5% to £828.8m
 - Driven by 131 bps movement in equivalent yields
 - Liquidity returning to market
- **Executing on deleveraging plan with £90m sales**
 - £59.6m FY23 sales, 8% IRR
 - £29.9m post year end, 17% ahead of book value
 - Improved financial position; 75% of debt hedged
- **Well positioned for the future**
 - Highly reversionary portfolio
 - Over 350,000 sq ft provisionally pre-let at Radway 16
 - Sustainability agenda well progressed
 - Pathway to dividend coverage

5.3%

Like for like rental growth

96%

High occupancy +307 basis points since Sept 2022

122.6p

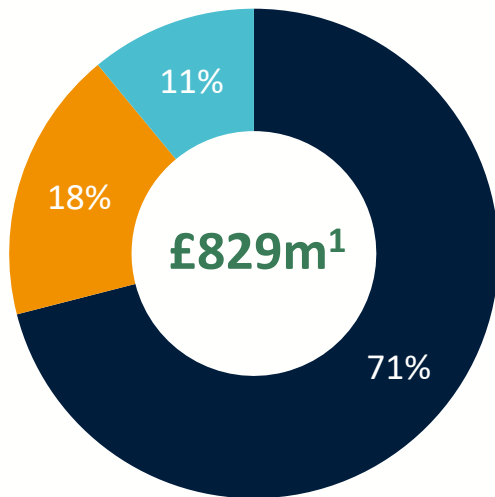
NTA per share

30.5%

Pro forma LTV

Warehouse REIT: leading UK multi-let portfolio focused on key industrial hubs

71% Multi-let



- Multi-let
- Single-let Regional Distribution
- Single-let Last mile

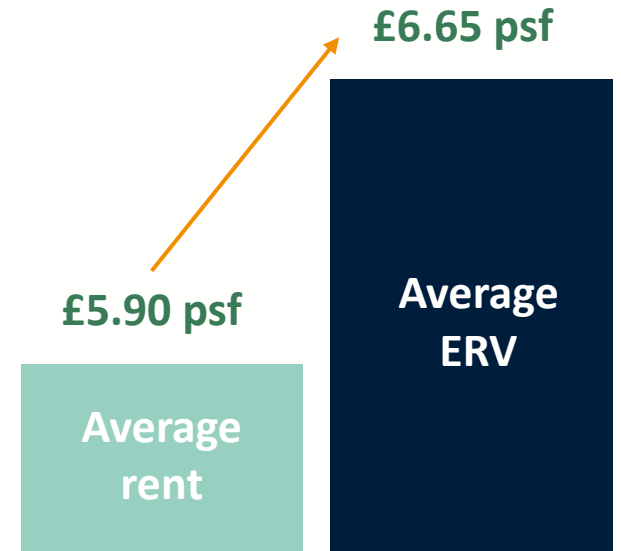
- **Multi-let advantages:**
 - Flexibility for occupiers
 - More asset management opportunities
 - Diverse range of occupiers

3 Key industrial hubs



- **Gateway locations, with access to:**
 - Major arterial routes
 - Relevant economic centres
 - Available local labour force

Highly reversionary



- **Unfettered leases: less than 9% capped or collared**
- **Pricing power: occupiers willing to pay more for the right space**
 - Rent is a small component of costs²
- **Capital values below rebuild cost: £92 psf vs over £110 psf³**

¹ Property value includes development land but percentage split is excluding development land; developments focussed on multi-let assets, increasing total percentage to 74%

² Transport represents 75% of costs for Parcel logistics operators, 50% for E-Commerce logistics operators and 41% for High Street logistics operators, source Hatmill, Savills

³ Based on recent tenders from across the portfolio

Past performance is not a reliable indicator of future results

Illustrating the key competitive advantages – Gateway Birmingham

Multi-let & reversionary

31 units

24 tenants

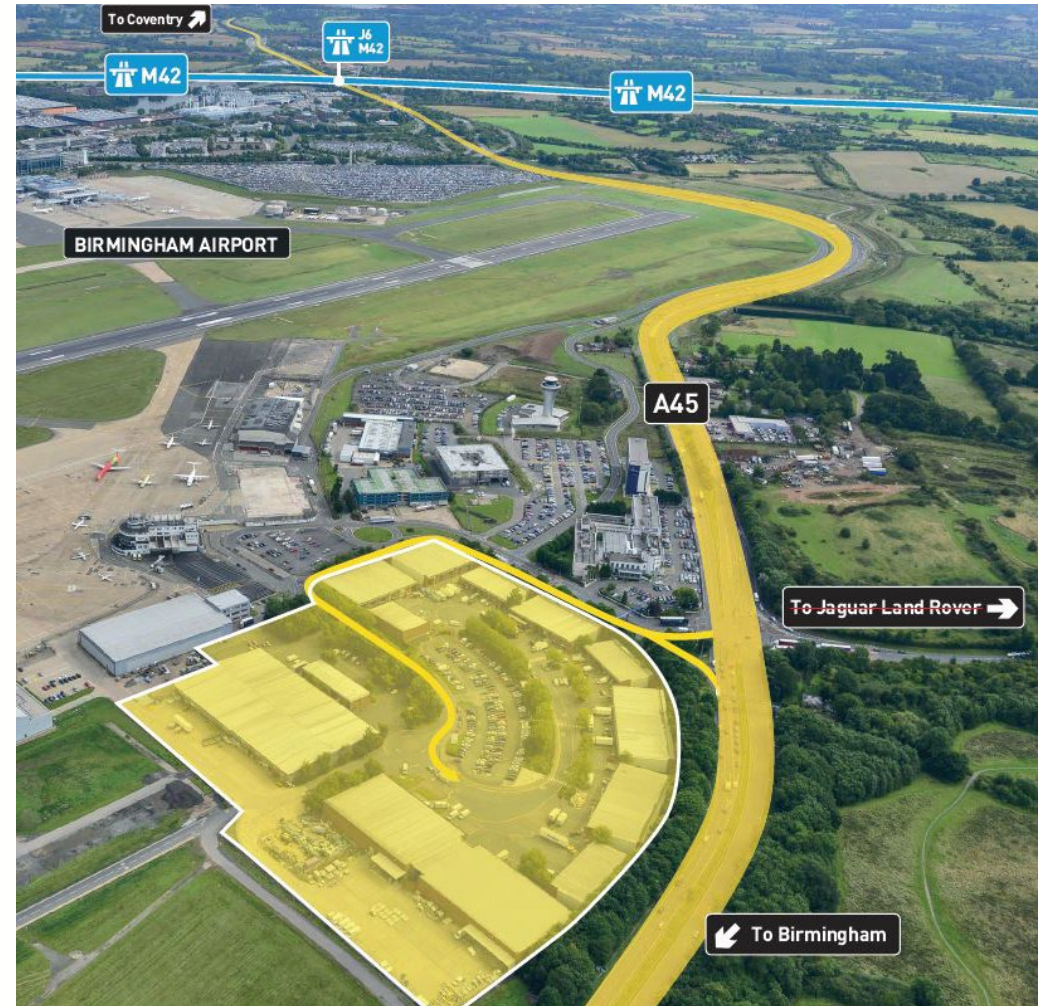
2.9 WAULT

Rent £7.84 psf

ERV £8.37 psf



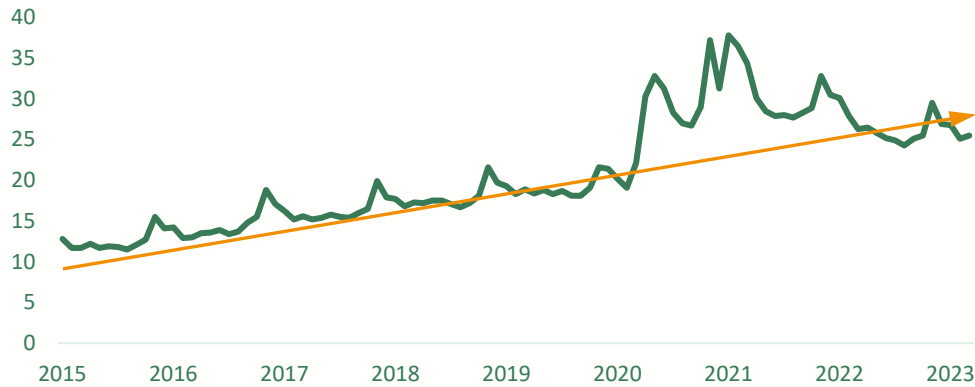
Prominent location



Strong, long term structural drivers support continued rental growth

Online retail returning to long term trend

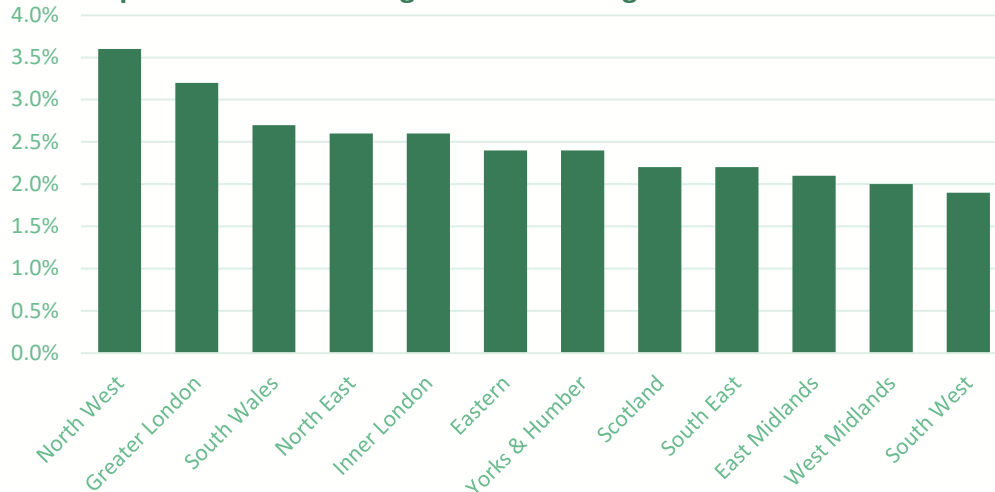
Online sales as a % of retail sales



Source: ONS

Multi-let rental growth

Forecast prime multi-let average annual rental growth 2023-5

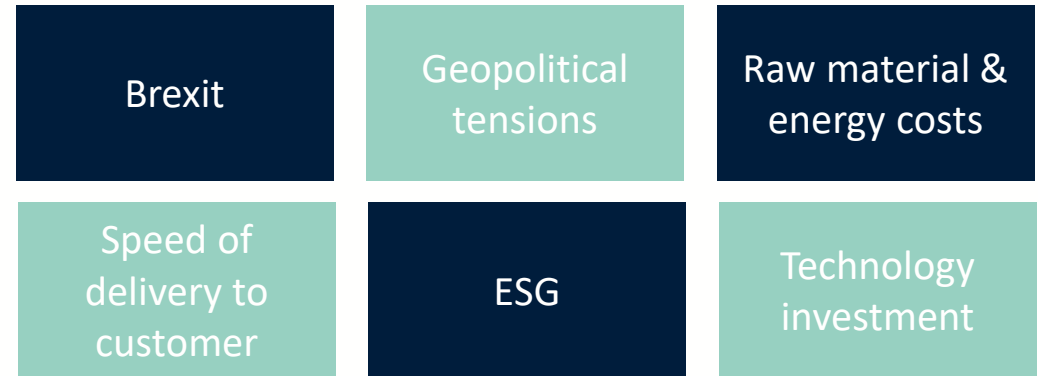


Source: Gerald Eve

Past performance is not a reliable indicator of future results

Focus on supply chain resilience

Key supply chain trends



Prime yields now contracting

All UK average prime logistics yield



Source: Gerald Eve

Portfolio Review



Highlights: A highly reversionary portfolio

Portfolio valuation

£828.8m

FY22: £1,012.0m

Contracted rent pa¹

£45.3m

FY22: £44.0m

ERV pa¹

£53.3m

FY22: £51.5m

Area sq ft

8.2m

FY22: 8.5m

WAULT^{1,2}

5.5 yrs

FY22: 5.6yrs

Average capital value psf¹

£92.0

FY22: £106.8

¹ Developments and land excluded

² Weighted average to first break 4.5 years (FY22: 4.5 years)

Portfolio valuation summary

As at 31 March 2023	Valuation £m	% of Investment portfolio	Valuation movement (%)	ERV growth (%)	NEY movement (bps)	NEY (%)	NIY (%)	NRY (%)	Contracted rent (£psf)	ERV (£psf)
Multi-let 100k+ sq ft	384.0	51.0	(14.7)	+6.2	+79	6.1	5.5	6.5	5.88	6.61
Multi-let <100k sq ft	153.9	20.4	(16.8)	+4.8	+84	6.8	6.4	7.4	6.63	7.16
Single-let – Regional ⁽¹⁾	131.9	17.5	(22.5)	+9.2	+153	5.6	5.1	5.8	5.22	5.95
Single-let – Last Mile ⁽²⁾	83.3	11.1	(17.7)	+5.5	+128	6.4	5.6	6.9	5.74	6.94
Total investment portfolio	753.1		(17.7)	+6.2	+131	6.5	5.6	6.6	5.90	6.65
Developments and land	75.7									
Total portfolio	828.8		(18.5)							

(1) Single-let assets over 125,000 sq ft

(2) Single-let assets below 125,000 sq ft

Actively managing our portfolio to drive rental growth

76 estates – 693 units¹ – 490 occupiers

83 lease events²
over c. 1m sq ft
 23.4% above prior rent

£3.5m
 added to contracted rent

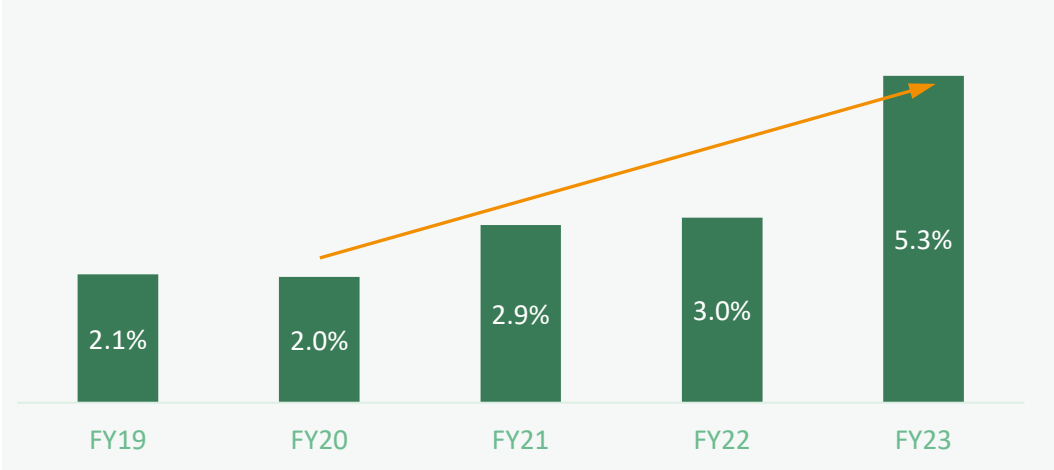
New lettings
 13% above March 2022 ERV

95.8% occupancy
 + 307 bps since Sept 2023

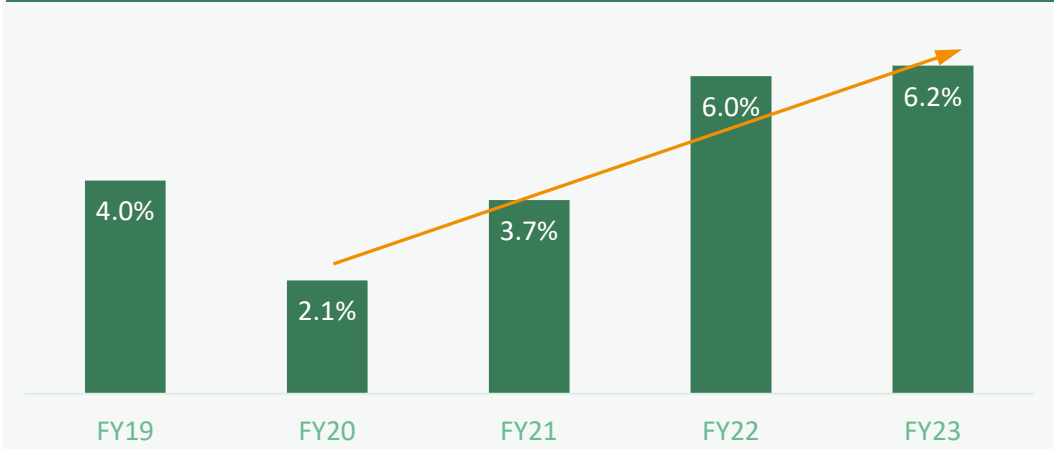
Broad occupier appeal



LFL contracted rents

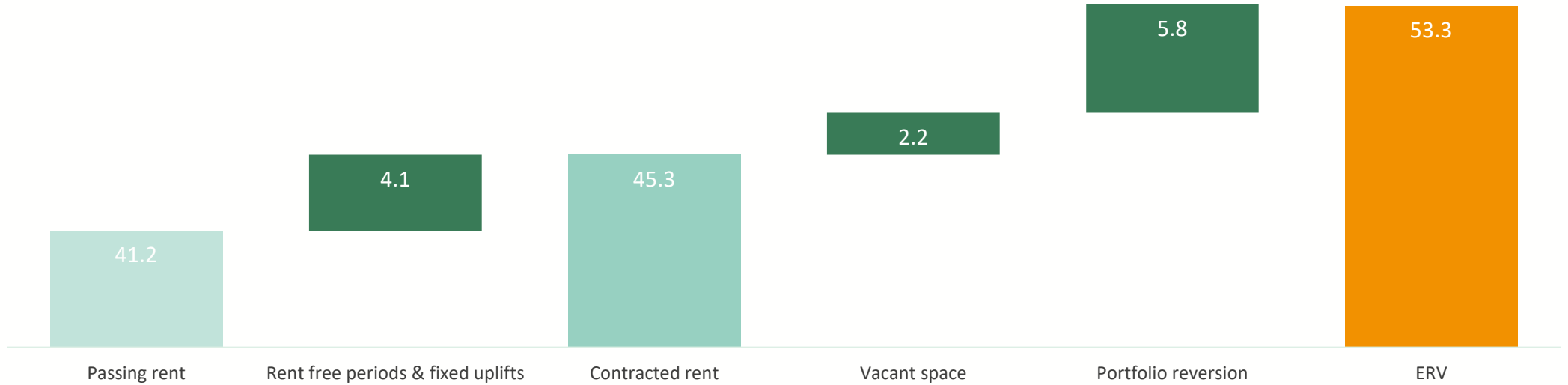


LFL ERV growth



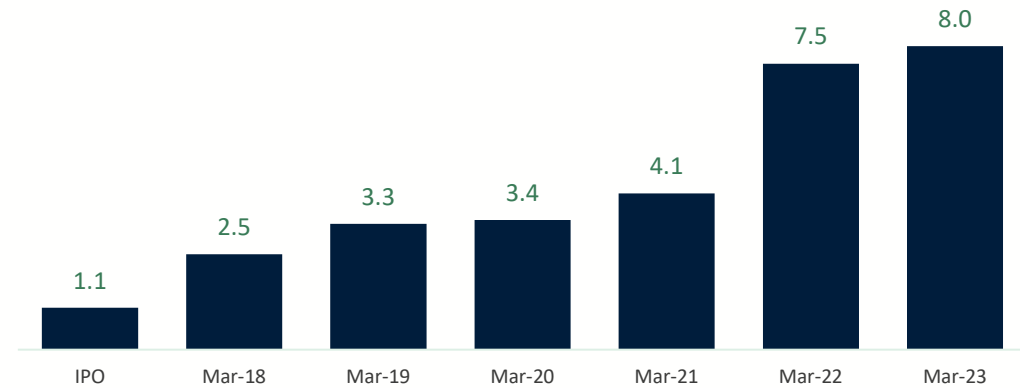
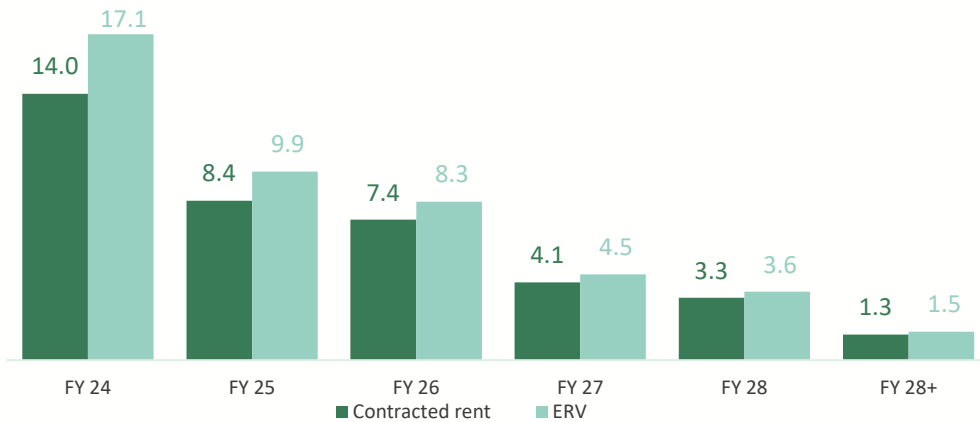
Significant portfolio reversion, underpinning future rental growth

£5.8m to be captured from portfolio reversion; £3.1m potential in FY24



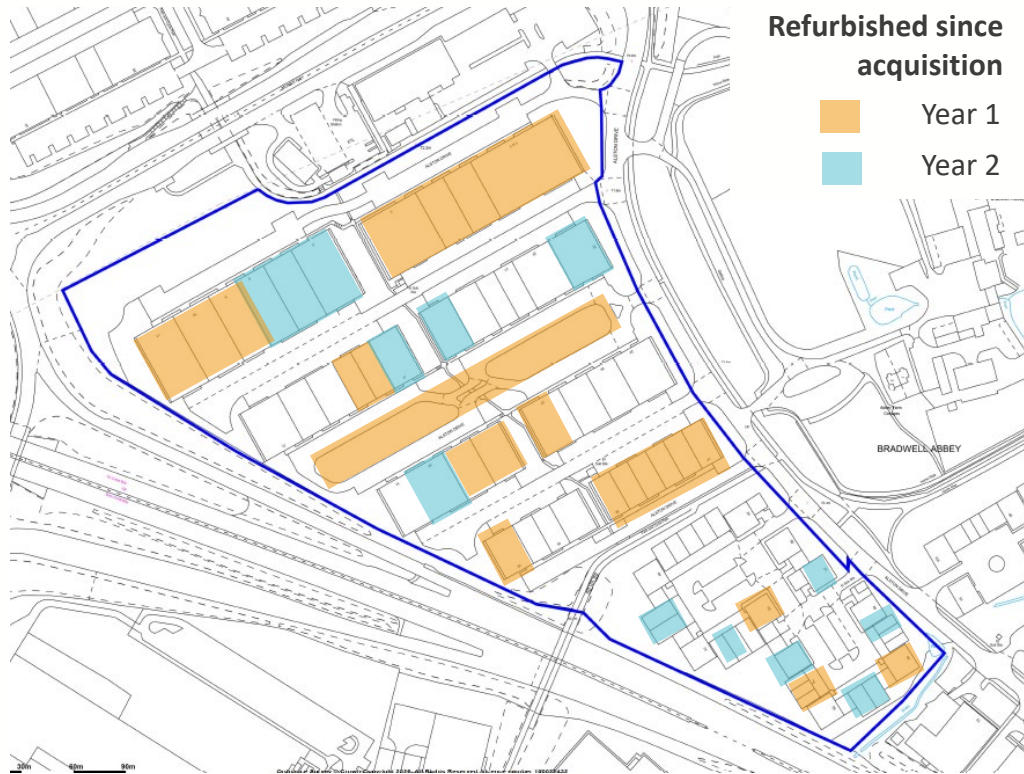
Rent subject to review or lease expiry £m

Portfolio rental reversion to ERV £m



Bradwell Abbey: Delivering a major new hub at Milton Keynes

Multi-let & reversionary



69 units

38 tenants

5.6 WAULT

Rent £7.89 psf

ERV £9.89 psf

Prominent location



Premier distribution & logistics location

- M1 access
- Fast growing UK city
- Access to labour

Asset management initiatives delivering

- £2.5m of refurbishments
- 4 lettings & 2 renewals since acquisition
- 48% EPC A-C vs 38% on acquisition

June 2023



Sustainability



Sustainability embedded in how we do business – future proofing our portfolio

Energy efficient initiatives delivered as standard

EPC upgrades on 15% of portfolio

Green clauses introduced on all new leases

Pathway to net zero

Target annual reduction in LFL scope 1&2 emissions of 4.2%

Targeting BREEAM certifications

Excellent with minimum of Very Good on all new developments

Monitoring & reporting

EPRA sBPR Gold award
MSCI rating up to BB
TCFD disclosure, including climate change impact assessment

June 2023



Financial Results



Financial highlights

EPRA NTA (pence)

122.6p

FY22: 173.8p

Adjusted earnings

4.7p

FY22: 6.4p

Dividend

6.4p

FY22: 6.4p

LTV

33.9%

FY22: 25.1%

Hedging

75.2%

FY22: 22.1%

Cost of debt

4.3%

FY22: 2.6%

Financial Summary

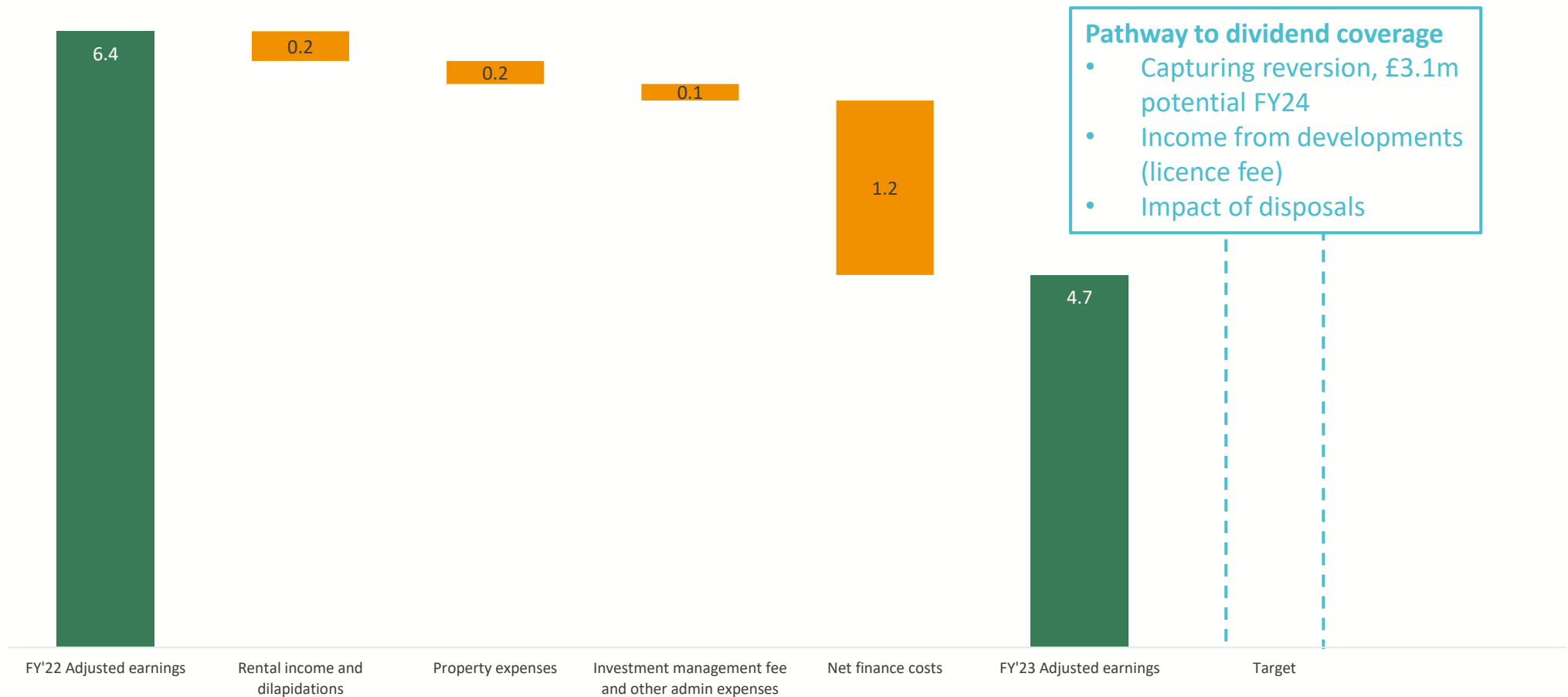
Year ending 31 March 2023	2023	2022	Change
IFRS profit before tax	£(182.9)m	£191.2m	(196%)
Adjusted EBITDA ⁽¹⁾	£32.2m	£35.4m	(9%)
Adjusted earnings ⁽²⁾	£19.8m	£27.2m	(27%)
EPRA EPS	3.9p	6.4p	(39%)
Adjusted EPS	4.7p	6.4p	(27%)
Dividends per share	6.4p	6.4p	—
As at	31 March 2023	31 March 2022	Change
Portfolio value	£828.8m	£1,012.0m	(18)%
Loan-to-value	33.9%	25.1%	+8.8%
EPRA NTA per share	122.6p	173.8p	(29)%
Adjusted cost ratio including direct vacancy cost	28.4%	27.1%	13bps
Ongoing charges ratio	1.3%	1.2%	1bps

(1) Excluding Operating profit before gains on investment properties

(2) Adjusted Earnings is based on EPRA's earnings and recognises finance income earned from derivatives and adds back of the costs associated with the transfer to the Premium Segment of the Main Market of the London Stock exchange, as these costs will not be reoccurring.

Adjusted earnings bridge

Pence per share



Past performance is not a reliable indicator of future results

Movement in EPRA NTA

Pence per share

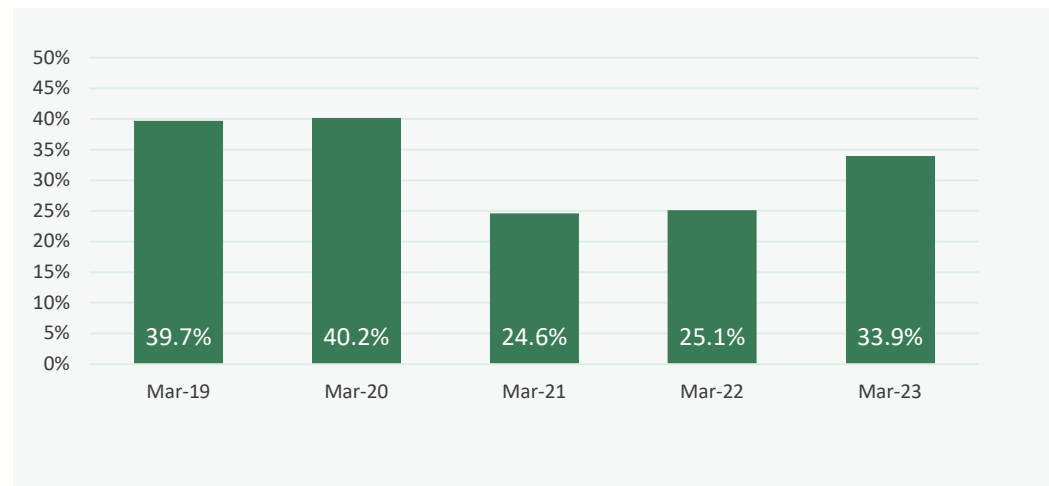


Past performance is not a reliable indicator of future results

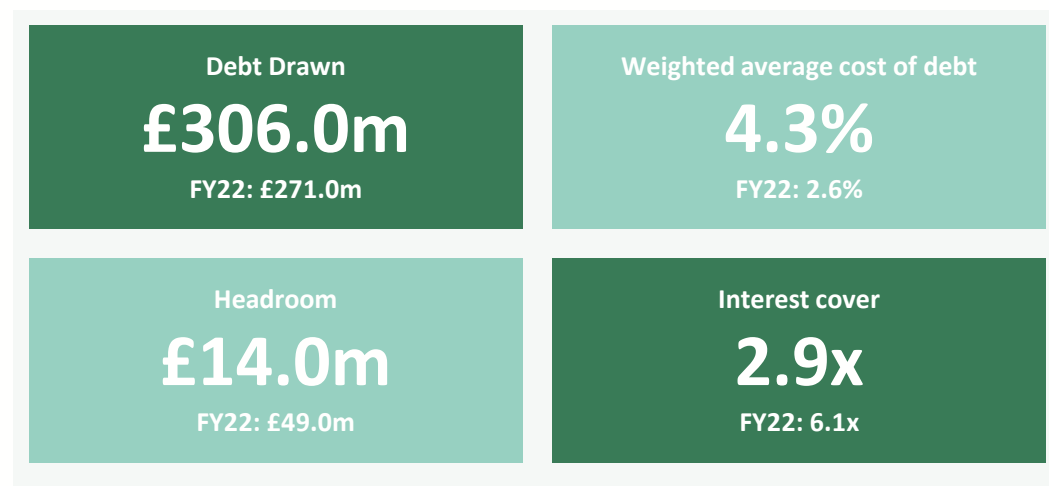
Robust financing position with further progress expected

- **Interest rate hedging in place**
 - c.75% hedged - £230m SONIA caps at 1.5% - 1.75% ⁽¹⁾
 - Weighted average cost of debt of 4.3%
 - Continue medium term deleveraging strategy
- **Refinancing completed**
 - New 5-year facility signed 2 June 2023
 - HSBC, Bank of Ireland, NatWest & Santander
 - Term loan £220.0m
 - RCF £100.0m
 - Both term loan and RCF attract a margin of 2.2% plus SONIA
- **Further hedging to be discussed in Summer**

Loan-to-value ratio



As at 31 March 2023



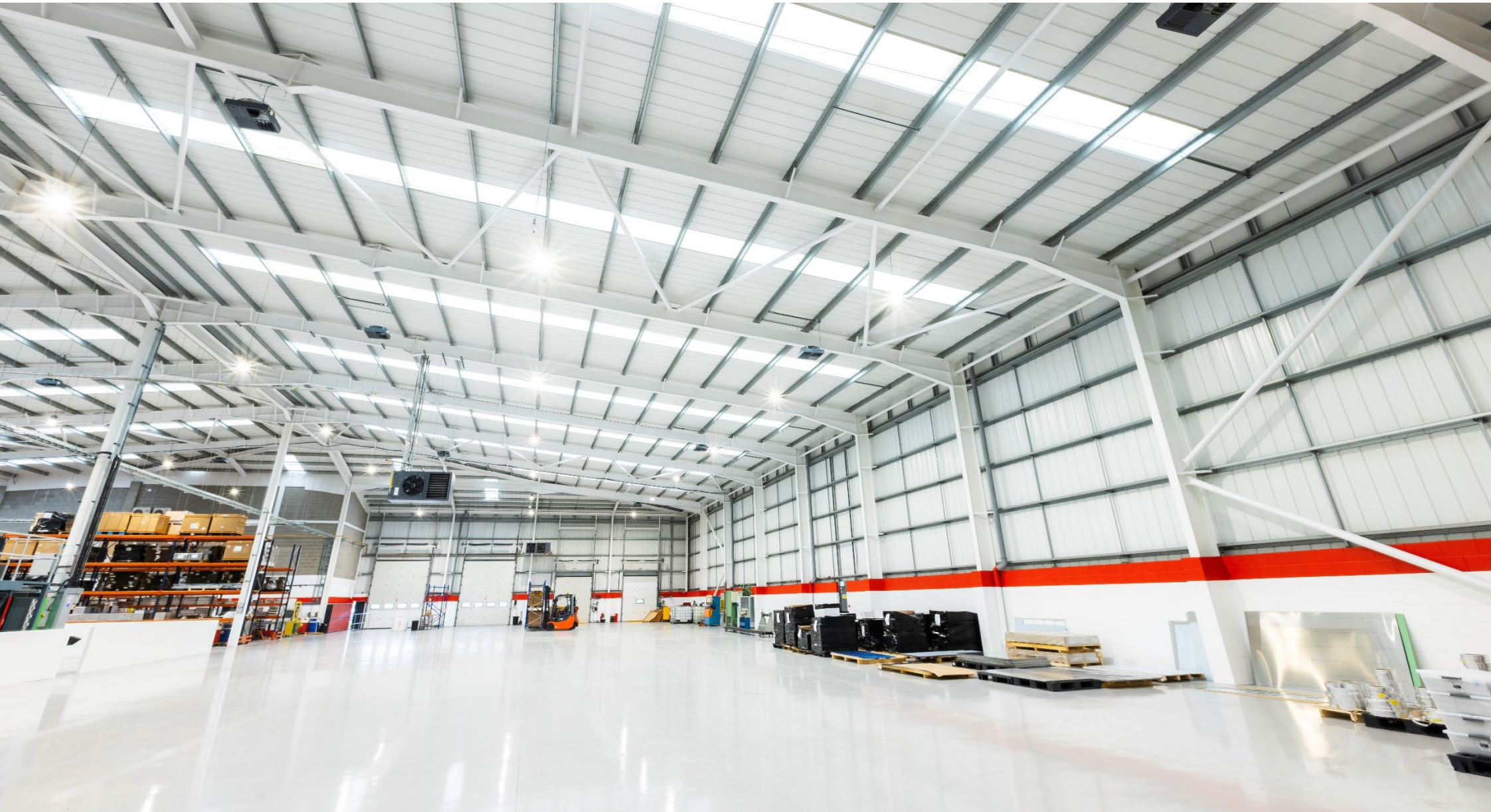
(1) Two caps of £100m each to July 2025 and July 2027 and one cap £30.0m to November 2023

Past performance is not a reliable indicator of future results

June 2023



Development & Outlook



Radway 16: 1.8m sq ft phased development opportunity

- **Flagship development in key industrial hub**
- **Risk managed approach**
 - Will not commit without a formal pre let
 - Phased approach to development
- **All planning conditions for first phase now satisfied**
 - Commenced enabling works
- **First phase provisionally pre let**
 - Terms agreed for pre-let of two units, 350,000 sq ft
 - Existing occupier relocating to the new scheme
- **Full optionality over wider scheme**



First phase key stats

Size	373,000 sq ft
Units	5 ranging from 7,000 – 208,000 sq ft
Annual rent	c.£3m
Target yield on cost	6-7%

Excellent sustainability credentials

- Targeting BREEAM Excellent and EPC A
- Roof designed for 100% PV loading
- All electric base build
- EV charging infrastructure for all spaces, fitted at 10%



Outlook & FY24 Priorities

- **Occupier market remains robust**
 - Market supply-demand imbalance continues to drive rents
 - Expect continued ERV growth on our portfolio
- **Investment market stabilising**
 - Benchmarks showing contracting yields for prime industrial
 - Recent sales ahead of book value
- **Well positioned portfolio**
 - Multi-let focus and diverse occupier base
 - Strategically located in industrial hubs
 - Significant reversion and highly affordable
 - Improved financial position
- **Opportunities for the future**
 - Optionality over Radway 16 scheme

**Capture
Reversion**

**Continued
capital
recycling**

**Progress
Radway 16**

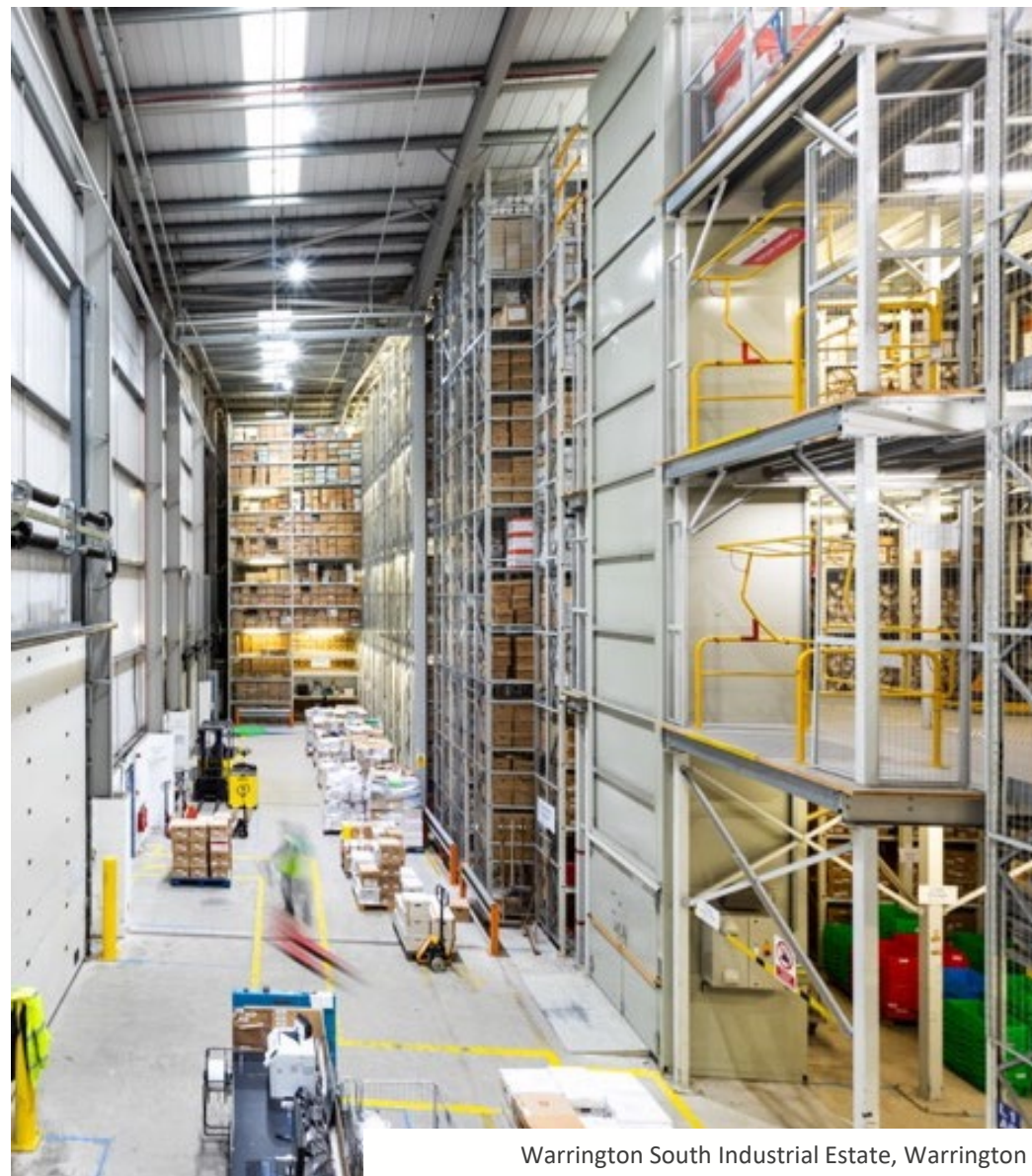
**Pathway to
dividend
coverage**

Q&A



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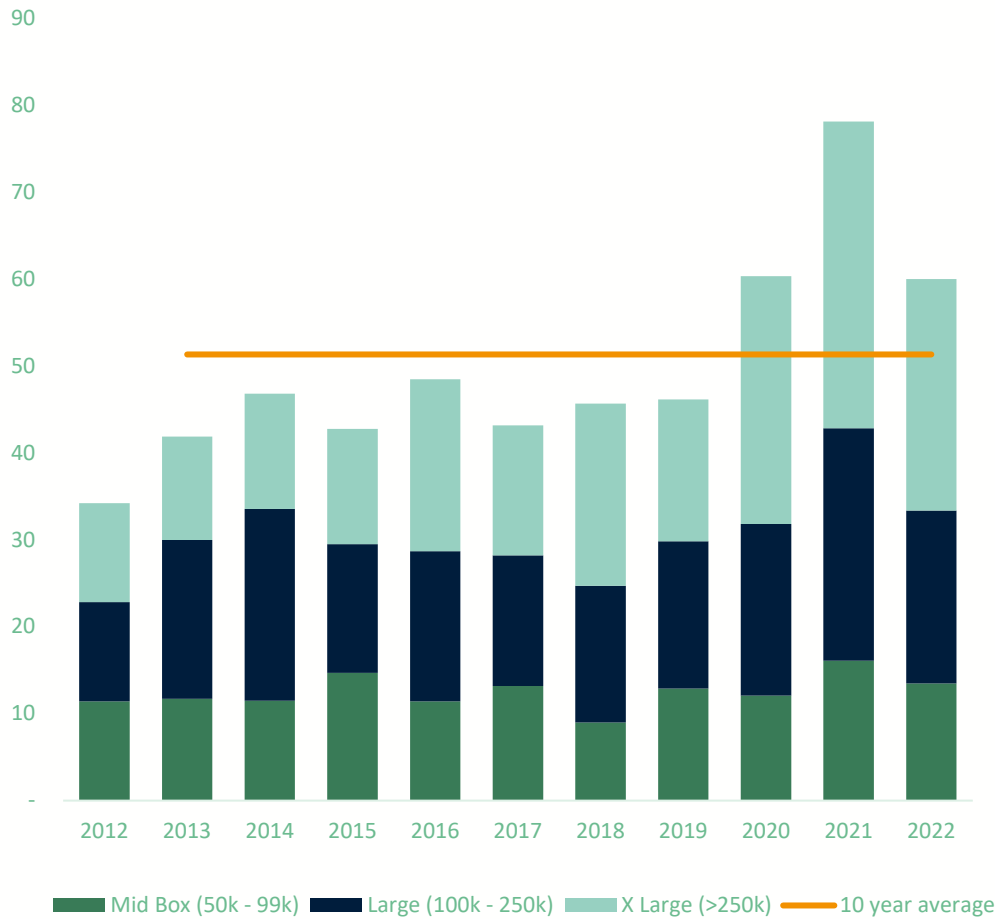


Warrington South Industrial Estate, Warrington

Logistics market data

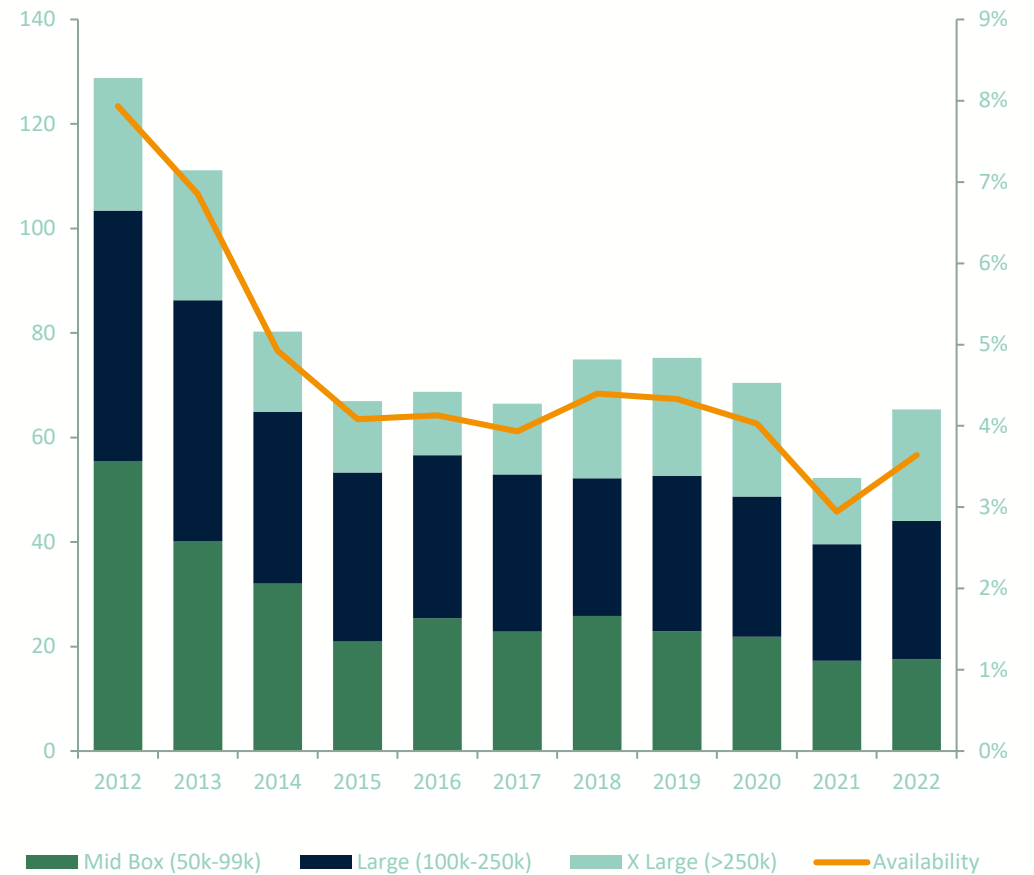
Take up

UK take up by size band (m sq ft)



Availability

UK availability by size-band (sq ft)



EPRA performance measures

As at	March 2023	March 2022
EPRA earnings	3.9p	6.4p
EPRA cost ratio (including vacant property costs)	28.4%	27.1%
EPRA cost ratio (excluding vacant property costs)	24.4%	24.3%

As at	March 2023	March 2022
EPRA net tangible assets ("NTA") per share	122.6p	173.8p
EPRA net disposal value ("NDV") per share	124.4p	173.9p
EPRA net reinstatement value ("NRV") per share	135.9p	190.0p
EPRA net initial yield	5.0%	4.0%
EPRA 'topped-up' net initial yield	5.5%	4.4%
EPRA vacancy rate	5.0%	6.3%

Change in net debt

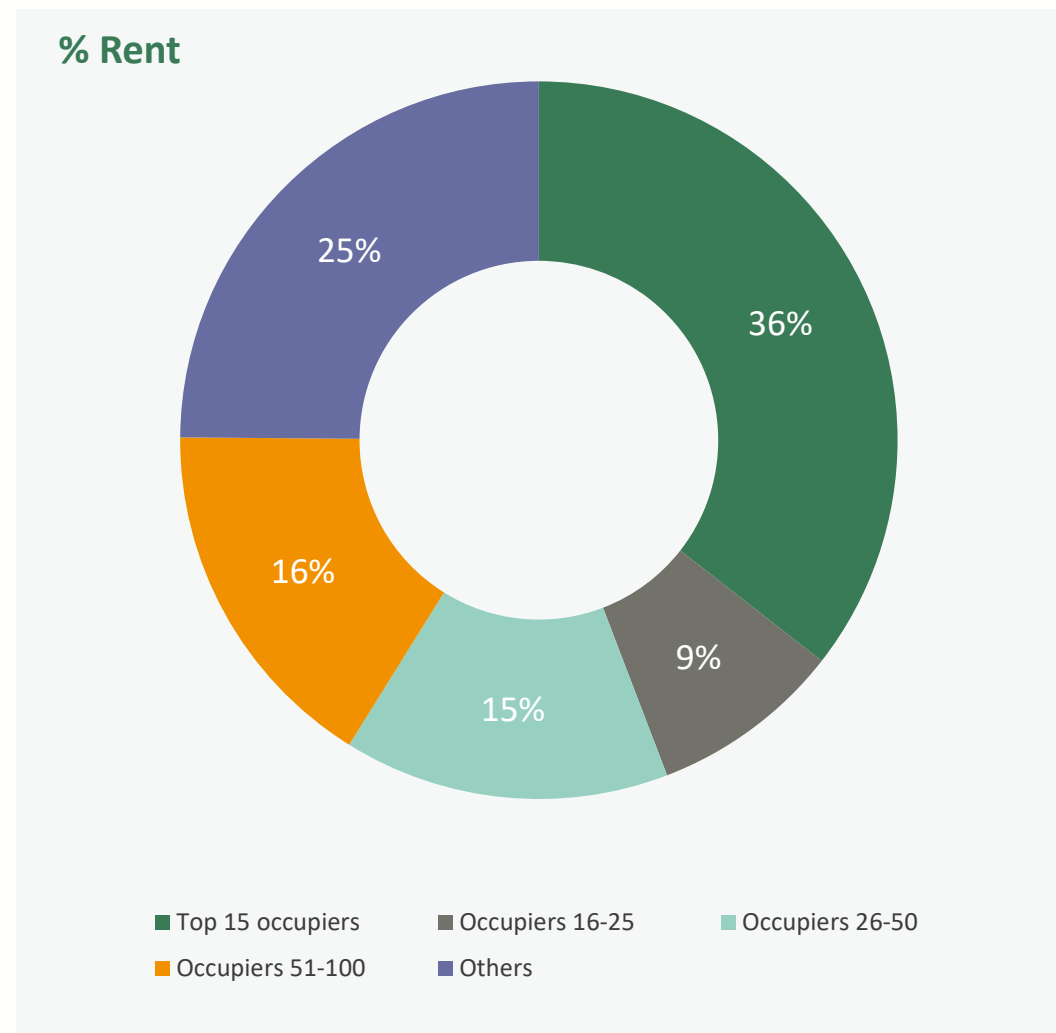
£m



Past performance is not a reliable indicator of future results

Top fifteen occupiers

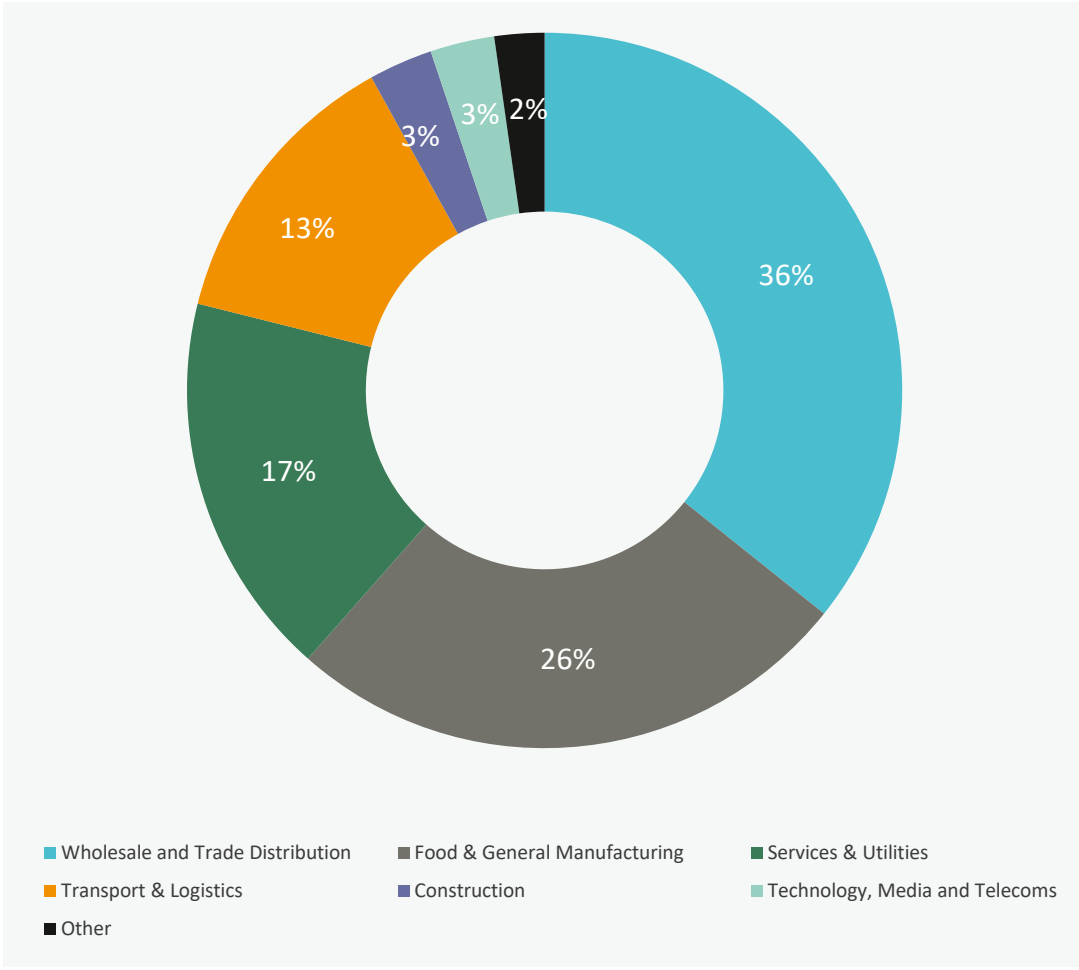
Rank	Name	Rent	% of total	D&B Score
1	Amazon UK Services	£3.0m	6.7%	5A2
2	John Lewis	£1.9m	4.2%	5A1
3	Wincanton Holdings	£1.9m	4.2%	5A2
4	DFS	£1.3m	2.9%	5A1
5	Direct Wines	£1.2m	2.5%	2A2
6	Argos	£1.0m	2.2%	5A2
7	Alliance Healthcare	£0.9m	2.1%	5A2
8	Magna Exteriors (Liverpool)	£0.8m	1.8%	3A3
9	International Automotive Components	£0.8m	1.8%	5A4
10	Evttec Aluminium Technologies	£0.6m	1.4%	N4
11	Emerson Process Management	£0.6m	1.4%	5A2
12	Iron Mountain	£0.6m	1.4%	5A2
13	Colormatrix Europe	£0.5m	1.1%	4A2
14	Magna Exteriors (Banbury)	£0.5m	1.1%	2A3
15	Selco Trade Centres	£0.5m	1.0%	5A2
Total - Top Fifteen		£16m	35.8%	



Including development property and land

Diversified occupier base

76 estates	490 occupiers	36% of rent from Top 15 occupiers	75% of rent from Top 100 occupiers
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Case study: Building our presence in Milton Keynes, Granby Trade Park & Bradwell Abbey

- **Granby Trade Park**
 - Acquired December 2020
 - £0.5m capex since acquisition: refurbishment of multiple units including installation of EV charging points and LED lighting
- **Asset Management programme**
 - 4 lettings (31k sq ft) and 4 rent reviews / renewals (16k sq ft)
 - Estate-wide EPC improvements
 - 30% A-C at acquisition FY22 vs. 59% today
 - Major letting to Superbike Factory, primarily for click & collect
 - 20,200 sq ft, 10 years no break
 - £10 psf, 6.6% ahead of March 22 ERV
 - Adding £201,800 pa to contracted rent
- **Next opportunity – Bradwell Abbey**
 - Acquired June 2022, 69 units across 335,000 sq ft
 - Average rents £7.89 psf vs ERV of £9.89 psf

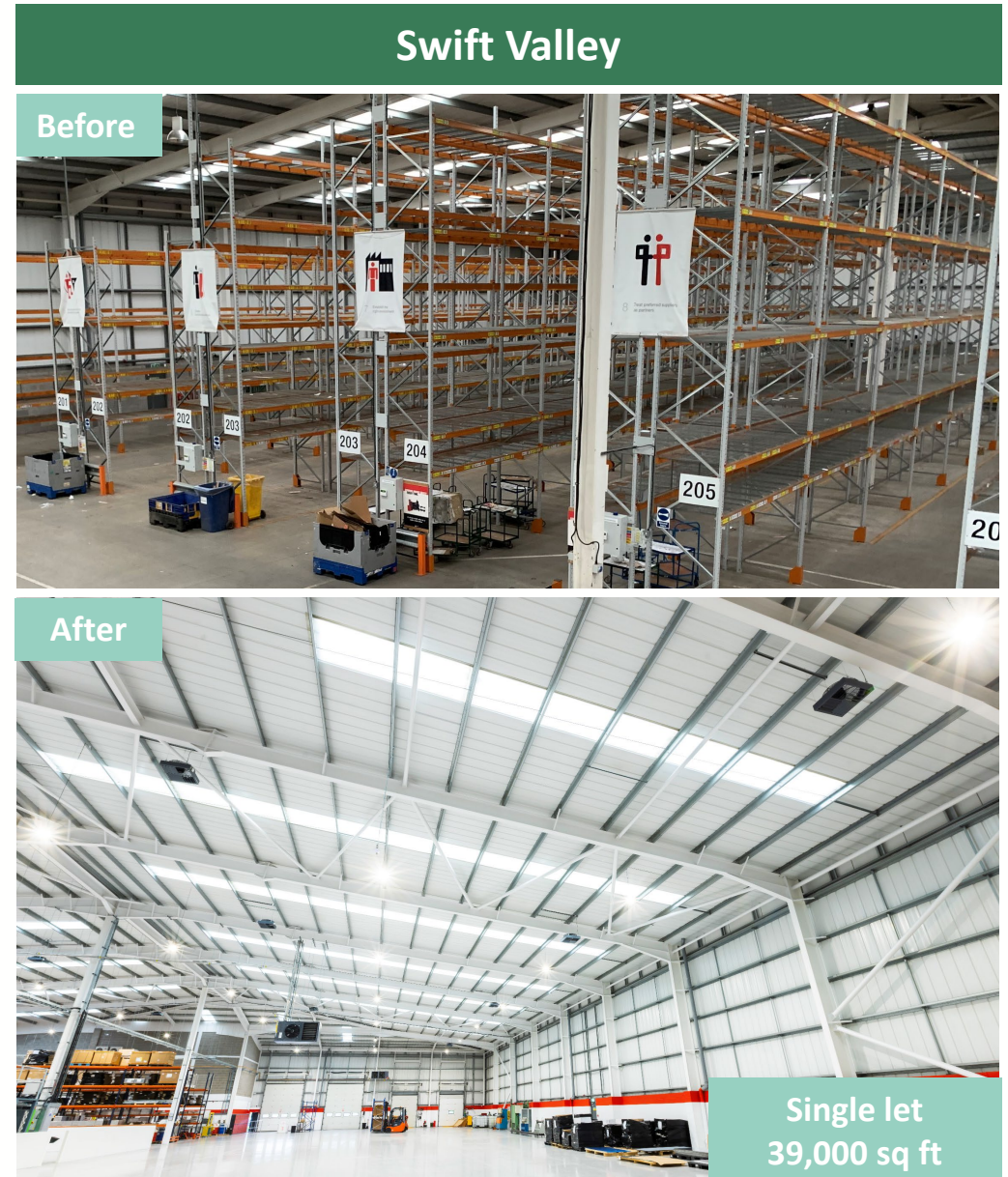
Granby Trade Park



24 units
147,000 sq ft

Case study: Active asset management driving rents, Swift Valley, Rugby

- **Why Rugby**
 - Prime West Midlands industrial hub
 - Access to the M6, M1 and Golden Triangle
 - 80% of UK population within a four-hour drive
- **What we have done**
 - Settled dilapidations with outgoing occupier
 - Majority funded £0.3m capex: comprehensive refurbishment including LED lighting and office heating improvements
- **How we have delivered**
 - EPC rating improved to an A
 - New letting to leading performance vehicle parts manufacturer for their European distribution headquarters
 - 20 years lease
 - £8.60 psf, 11% ahead of March 22 ERV
 - Adding £332,400 to contracted rent



Top 10 assets by contracted rent

Estate	Town	Area Sq ft	Units	Unique tenants	Contracted rent £m	Average WAULT (years)	% EPC A-C
Midpoint 18	Middlewich	725,000	23	17	3.8	4.4	17%
Barlborough Links	ChesterField	501,000	1	1	2.5	10.6	100%
Bradwell Abbey	Milton Keynes	335,000	69	39	2.3	5.5	48%
Boulevard Industrial Park	Speke	390,000	4	3	2.1	5.0	100%
Brackmills Industrial Estate	Northampton	335,000	2	1	1.9	6.0	0%
Queenslie Park	Glasgow	395,000	72	44	1.5	3.7	13%
Knowsley Business Park	Knowsley	301,000	16	9	1.5	4.6	87%
Gateway Park	Birmingham	220,000	31	24	1.5	2.9	62%
Dales Manor Business Park	Cambridge	130,000	26	18	1.3	5.6	57%
Gloucester Business Park	Gloucester	188,000	1	1	1.2	8.5	100%
Total		3,520,000	245	157	£19.6	5.7	

Sales & Purchases

FY23 Sales	Completion Date	Price (£m)
Pentagon Retail Park, Ballymena	22/04/2022	1.9
Deeside Industrial Estate, Deeside	12/08/2022	3.0
Cleton Business Park, Tipton	03/11/2022	2.8
Europa Trading Estate, Kearsley	03/11/2022	2.2
North Seaton Industrial Estate, Ashington	03/11/2022	1.5
Pear tree Industrial Park, Dudley	03/11/2022	1.6
Portland Business Park, Sheffield	03/11/2022	2.7
Glover Industrial Estate, Washington	03/11/2022	1.6
Wern Industrial Estate, Newport	03/11/2022	1.5
Smeed Dean Centre, Sittingbourne	01/12/2022	4.5
Winsford Industrial Estate, Winsford	01/12/2022	3.0
Staffordshire Technology Park, Stafford	19/01/2023	0.6
Temple House, Harlow	20/01/2023	14.5
Rosendale Industrial Estate, Burnley	23/03/2023	1.9
Haines Park, Leeds	23/03/2023	1.3
Exeter Way, Theale	29/03/2023	15.0
Total		59.6
Dales Manor Business Park, Cambridge	Exchanged	27.0
Ransomes Europark, Ipswich	Exchanged	2.3
Burnell Road, Ellesmere Port	Exchanged	0.6
Post year end disposals		29.9
Purchases		
Bradwell Abbey, Milton Keynes	27/06/2022	62.0
Rose Tree Farmhouse, Crewe	08/08/2022	2.0
Total		64.0

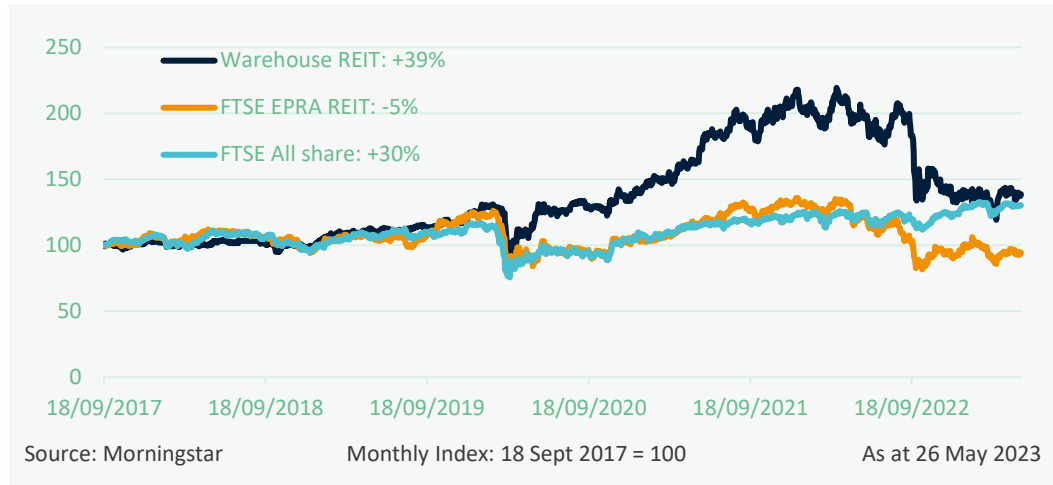
Sustainability: FY23 Highlights and FY24 Commitments

	Creating a resilient portfolio	Reducing our footprint	Supporting our occupiers	Responsible business foundations
FY23 Highlights	<ul style="list-style-type: none"> Developed our net zero carbon pathway Continued roll out of EPC improvement programme Completed climate risk modelling 	<ul style="list-style-type: none"> All landlord utilities converted to green tariffs 18 EV chargers installed to date Applying our Environmental Refurbishment & Development Standards 	<ul style="list-style-type: none"> Occupier engagement survey to understand key drivers for ESG initiatives Green clauses introduced into all new leases 	<ul style="list-style-type: none"> EPRA sBPR Gold award for the second year MSCI improved to a BB Gap analysis and improvement plan created to progress towards GRESB participation Standalone ESG & climate risk register created
FY24 Key targets	<ul style="list-style-type: none"> All developments minimum EPC B 25% reduction in D or E rated properties All developments > 50k sq ft to be a minimum of BREEAM Very Good 	<ul style="list-style-type: none"> 4.2% reduction in Scope 1 and 2 emissions All developments and refurbishments to align with Tilstone ESG standards Occupier scorecard 	<ul style="list-style-type: none"> Launch portfolio wide occupier engagement survey, develop and implement plan in response 	<ul style="list-style-type: none"> Identify data solution for ESG management Retain EPRA sBPR Gold ESOS Phase 3 compliance Progress alignment towards GRESB

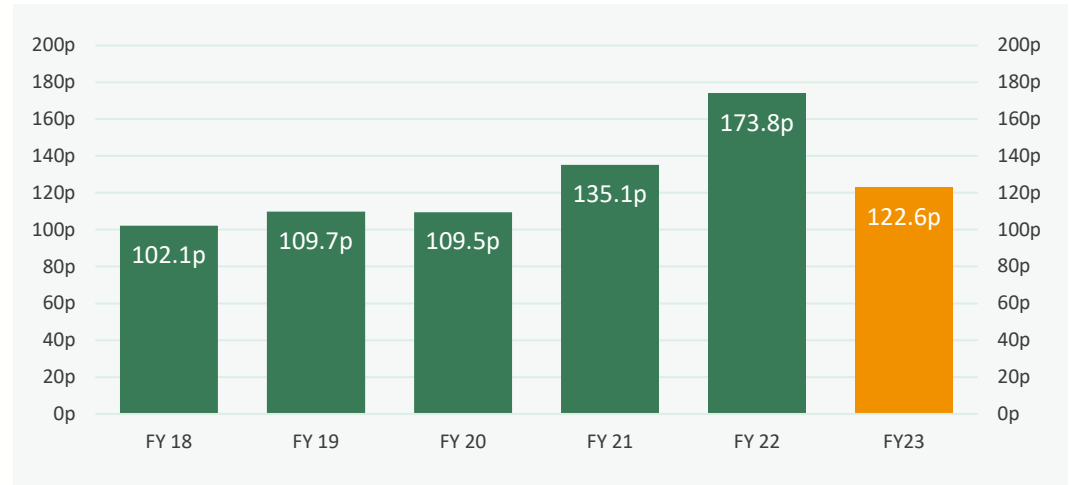
Past performance is not a reliable indicator of future results

Long term track record

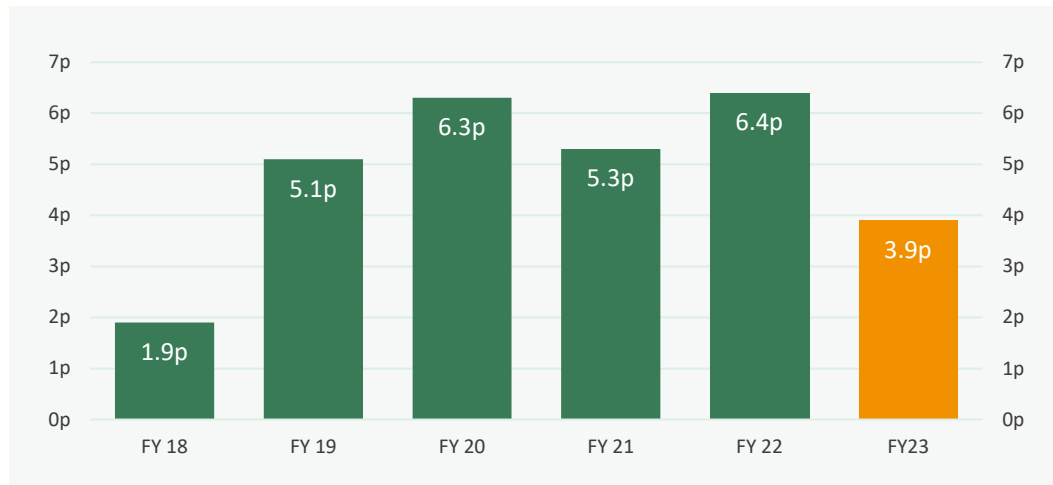
Total shareholder returns



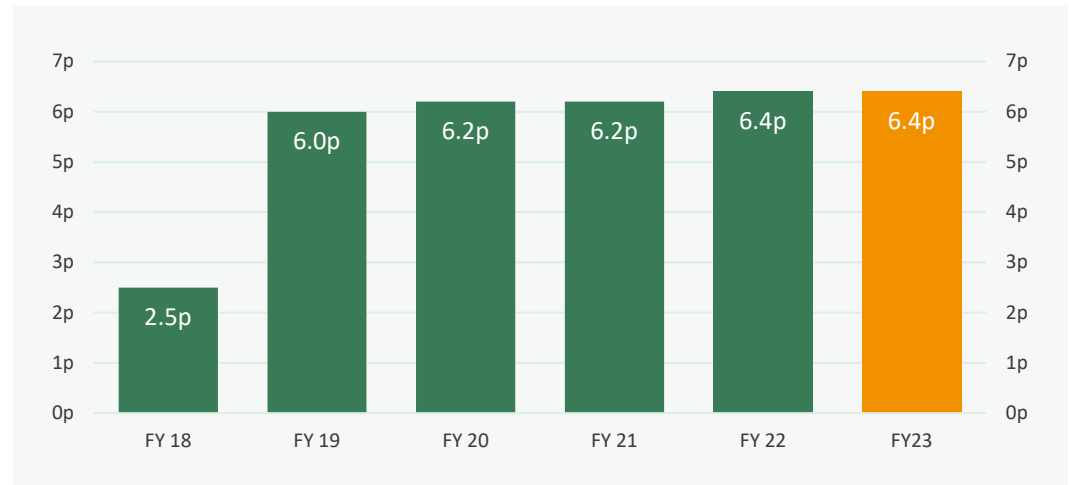
EPRA NTA per share



EPRA earnings per share



Dividend per share

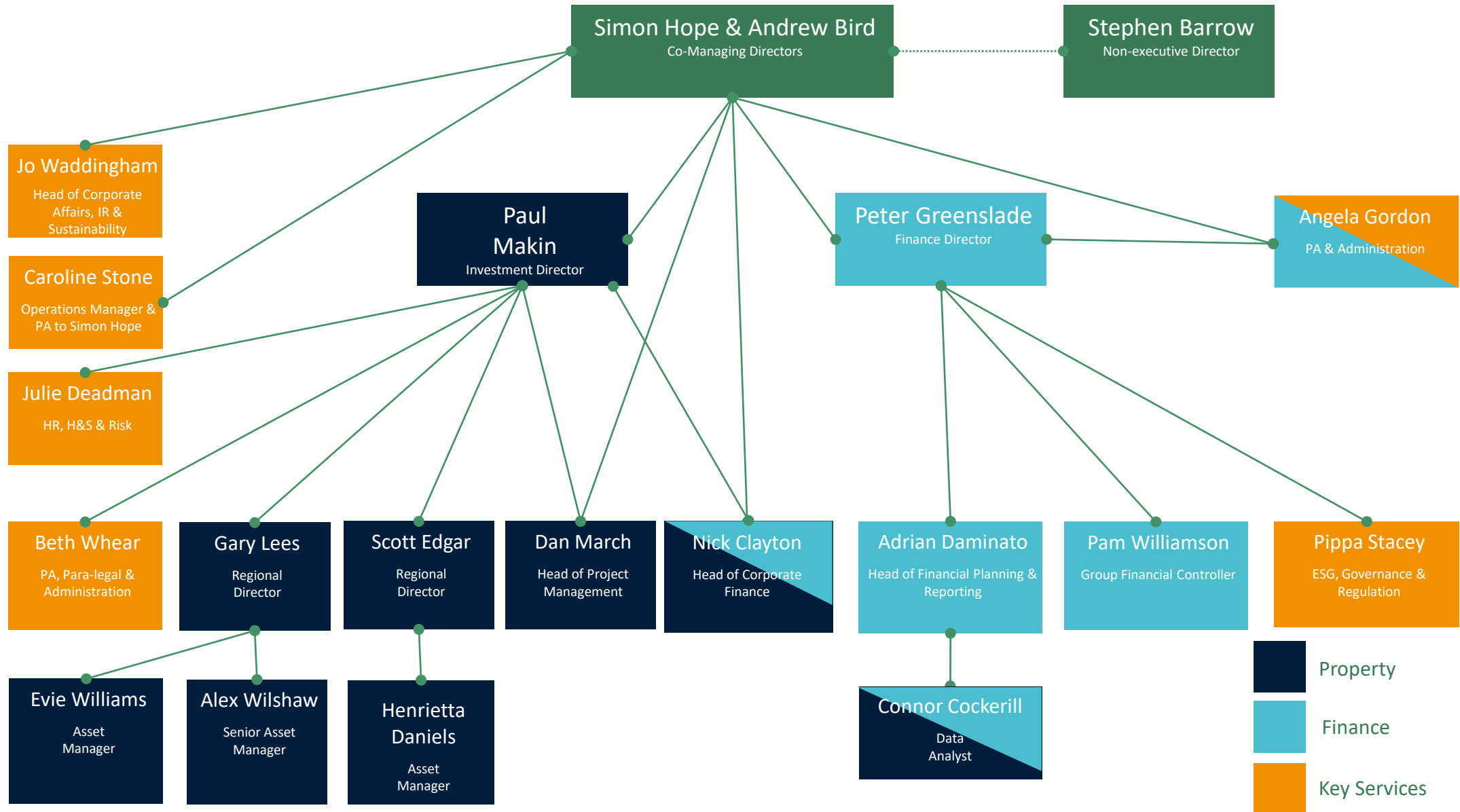


Management agreement & arrangements

Investment advisor	Tilstone Partners Limited
Fees	1.1.% of NAV up to £500m and 0.9% thereafter with no performance fee
Investment advisor term	Rolling two-year notice period ⁽¹⁾
Board/Independent directors	Neil Kirton (Chairman), Lynette Lackey, Martin Meech (retiring at AGM) and Aimee Pitman
Listing	Investment company on the Premium Segment of the London Stock Exchange
Tax status	UK REIT regime
AIFM	G10 Capital Ltd
Strategy	Policy to invest in a diversified portfolio of small and medium sized urban warehouses in the UK
Target total return	Average 10%+ (dividends plus NTA growth)
Target dividend	REIT policy to distribute at least 90% of property income
Dividend frequency	Paid quarterly
NAV	EPRA NTA £521.1m or 122.6p per share as at 31 March 2023
Hedging	£230.0m interest rate caps at blended rate of 1.53% with 75.2% of total borrowings being hedged
Loan to value	33.9% as at 31 March 2023
Cost ratio	28.4% in 12 months to 31 March 2023 (ongoing charge ratio 1.3%)
Market capitalisation	£446.0m as at 05 June 2023

(1) Following the third anniversary of the IPO in August 2022

Tilstone partners management team



Warehouse REIT board of directors



Neil Kirton
Chairman

Neil has over 25 years of experience in the securities and investment banking industries and until December 2021, MD and Co-regional head, EMEA, Forensic Investigations and Intelligence at Kroll.



Aimee Pitman
Non-Executive Director

Aimee runs her own strategy consulting business, and has over 25 years' experience in strategy development across various sectors



Lynette Lackey
Non-Executive Director

Lynette is a chartered accountant and experienced NED with considerable knowledge of the real estate sector



Martin Meech
Non-Executive Director, retiring at AGM

Until December 2021, Martin was the Group Property Director of Travis Perkins Plc, the largest supplier of building materials in the UK.



Simon Hope
Non-Executive Director
(non-independent)

Simon is a Senior Advisor at Savills UK Ltd. He was on the Savills Group and plc boards from 1999 to 2021 and led the real estate investment teams until December 2022.

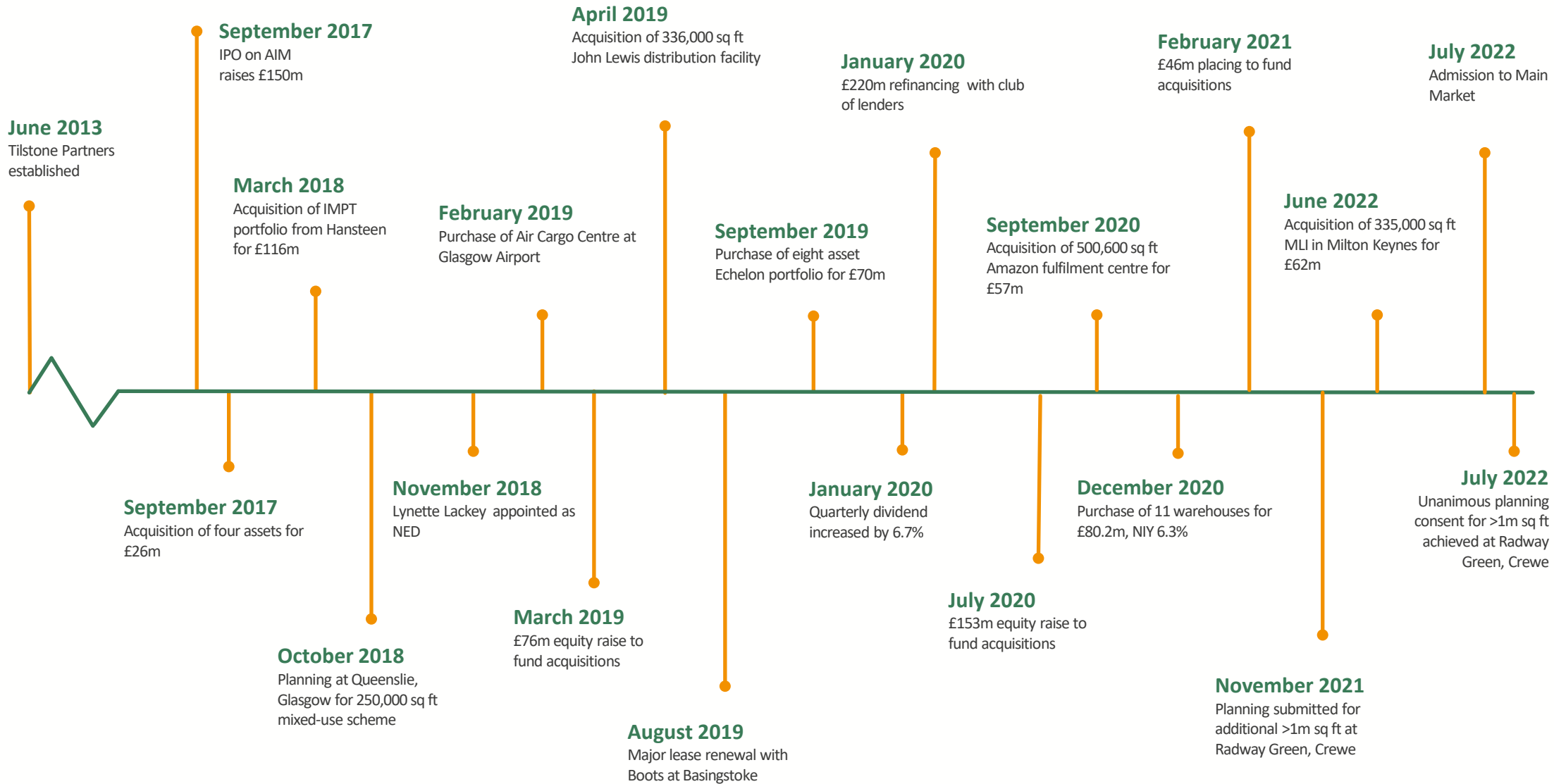


Stephen Barrow
Non-Executive Director
(non-independent)

Stephen is an experienced global equity investor and is currently a non-employee Partner of Absolute Return Partners

History of warehouse REIT

Timeline of key events



A green square logo with the text 'WAREHOUSE REIT' in white, bold, sans-serif font. The logo is tilted slightly to the right and is positioned in the upper right quadrant of the image, overlapping the blue metal structure.

**WAREHOUSE
REIT**

The word 'TILSTONE' in a green, sans-serif font, located in the bottom left corner of the image.

TILSTONE